

## Investor presentation

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### **Forward looking statements**



#### Disclaimer

This presentation contains forward-looking statements, including, but not limited to, statements concerning expectations, projections, objectives, targets, goals, strategies, future events, future revenues or performance, capital expenditures, financing needs, plans or intentions relating to acquisitions, competitive strengths and weaknesses, plans or goals relating to financial position and future operations and development. Although Georgia Capital PLC believes that the expectations and opinions reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations and opinions will prove to have been correct. By their nature, these forward-looking statements are subject to a number of known and unknown risks, uncertainties and contingencies, and actual results and events could differ materially from those currently being anticipated as reflected in such statements. Important factors that could cause actual results to differ materially from those expressed or implied in forward-looking statements, which could include, among other things: regional instability, regulatory risk across a wide range of industries, investment risk, portfolio company strategic and execution risks, currency fluctuations, including depreciation of the Georgian Lari, and macroeconomic risk and other key factors that indicated could adversely affect our business and financial performance, which are contained in our past and future filings and reports and also the 'Principal Risks and Uncertainties' included in Georgia Capital PLC's Annual Report and Accounts 2018 and in Georgia Capital PLC's 1H19 results announcement. No part of this presentation constitutes, or shall be taken to constitute, an invitation or inducement to invest in Georgia Capital PLC or any other entity, and must not be relied upon in any way in connection with any investment decision. Georgia Capital PLC and other entities undertake no obligation to update any forward-looking statements, whether as a result of new information, fu

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- 1. Georgia Capital at a glance
- 2. Georgia Capital strategy & capital allocations
- 3. Results discussion | Georgia Capital
- 4. Portfolio overview
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### **CGEO:LN performance**



**GBP 298** 

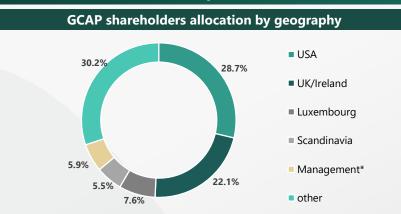
(million)

Number of shares

outstanding

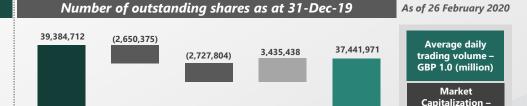
#### LSE premium listed, with more than 90% institutional shareholder base

issued in May 2018



<sup>\*</sup> Includes both vested and unvested awarded shares





\* In December 2019 GCAP issued 3.4 million new shares for acquisition of 13.6% equity stake in GHG

Number of shares Shares cancelled Unawarded shares. Shares issued\*

management trust

#### GCAP top shareholders | 31-Dec-2019 Rank Shareholder name **Ownership** M&G Investment Management Ltd 7.53% 2 Schroder Investment Management Ltd 4.73% 3 LGM Investments Ltd 3.40% Consilium Investment Management LLC 3.38% 4 5 Vanguard Group Inc 3.12% Norges Bank Investment Management 3.12% Dunross & Co AB 2.85% Van Eck Global 2.68% Firebird Management LLC 2.39% 10 T Rowe Price 2.18% Total 35.38%

### Our portfolio at a glance







<sup>1.</sup> As of 31 December 2019. 3. Total pipeline portfolio includes other pipeline projects with GEL 2 million value. 2. GCAP share

<sup>4.</sup> As long as Georgia Capital's stake is greater than 9.9%, it will exercise its voting rights in accordance with the votes cast by all other shareholders on all shareholder votes at any general meeting. 5. Following the buyout of the 34.4% minority shareholder in GRPC on 25 February 2020, Renewable Energy consists of wholly-owned hydro and wind power plants with 91MW installed capacity in aggregate.

### **Key portfolio highlights | 31 December 2019**



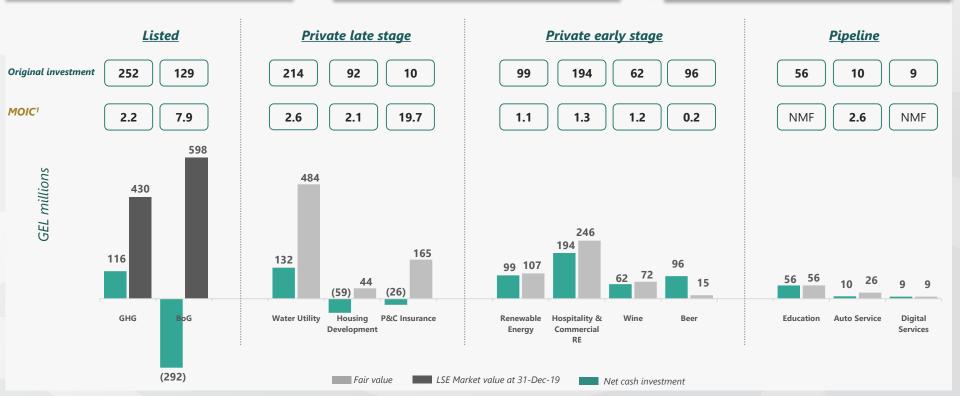
Gross cash invested of GEL 1.2bln



Net cash invested of GEL 395mln



Portfolio fair value of GEL 2.3bln



#### Solid track record



Created three listed companies from Georgia, on the premium segment of the London Stock Exchange



The Georgia Capital management team has a track record of executing **more than 50 acquisitions** in banking, insurance, healthcare, utilities, education, renewable energy, retail, FMCG and other sectors (c. 40 acquisitions were made under the BGEO Group)

#### Total number of acquisitions executed

50 +



#### **Capital raise**

Uniquely positioned given the access to capital in a small frontier economy, where access to capital is limited:

- c.US\$ 500 mln raised in equity at LSE
- Issued five Eurobonds totaling US\$ 1.5 billion
- US\$ 3 billion+ raised from IFIs (EBRD, IFC etc.)

Total amount of debt raised (US\$)

4.5bn+



#### **Exit IRR**

121% IRR from GHG IPO

**60%+ IRR** from completed m<sup>2</sup> Real Estate projects

**IRR from GHG IPO** 

121%

### **Acquisitions in 2019 | private portfolio**



#### February 2019 Kempinski Hotel

- Buyout of the remaining 40% equity stake for US\$ 5.2 million
- Expected to add c. 100 rooms to hospitality business portfolio from *4Q20.*

#### March 2019



#### Kazbegi brand acquisition

- Georgia's oldest beer brand Kazbeai.
- Total cash consideration of US\$ 3.65mln

#### May 2019 Redberry



- The leading Georgian digital marketing agency
- US\$ 0.4 million cash consideration to acquire 60% equity stake
- US\$ 2.8 million new capital injected for digital start-up development

#### July 2019



#### **Buckswood International** Alaverdi winery

- The leading school in the mid-level segment
- · Purchase of 80% equity stake
- Valued at 6.4x EV / EBITDA 2020
- Targeted capacity of c. 2,980 learners by 2021 (Current 760 learners)
- · Capital allocation from GCAP of GEL 24 million<sup>2</sup>

#### August 2019



- Purchase of 100% equity stake
- 244 hectares of vineyards and 135 hectares of free land in the Kakheti
- The acquisition tripled the Wine Business's production capacity
- · Capital allocation from GCAP of **GEL 16 million**

#### November 2019



#### Oartli wind farm

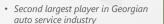
- · Purchase of 100% equity stake
- Valued at 7.2x EV / EBITDA 2020
- 21MW installed capacity
- US\$ 14.4 million cash consideration
- Capital allocation from GCAP of **GEL 13 million**

March April Mav **February** July **August** October November December June

#### **April 2019**

Amboli





- · GEL 3.4 million cash consideration to acquire 80% equity stake
- Valued at 0.7x EV/Sales 2018
- · Additional Equity capital injection of GEL 1.6 million

#### June 2019



#### **British-Georgian Academy**

- The leading school in the premium segment
- · Purchase of 70% equity stake
- · Valued at 6.4x EV / EBITDA 2020
- · Targeted capacity of c. 3,200 learners by 2021 (Current 800 learners)
- Capital allocation from GCAP of GEL 75million<sup>2</sup>

#### July 2019



#### **Green School**

- The leading player in affordable segment
- Purchase of 80-901% equity stake
- Valued at 5.6x EV / EBITDA<sup>3</sup>
- Targeted capacity of c. 5,000 learners by 2024 (Current 1,250 learners)
- Capital allocation from GCAP of GEL 21million<sup>2</sup>

#### October 2019





- Three operating HPPs with 21MW installed capacity
- · Greenfield HPP project with 19MW targeted capacity
- Capital allocation from GCAP of GEL 30 million

#### December 2019



#### **Four famous Georgian restaurants**

- · Our hospitality business partnered (50% ownership) with the famous Georgian chef, Tekuna Gachechiladze, owner of four leading Georgian restaurants.
- Total consideration of GEL 1.3 million.

- (1) 80% equity stake in the current campus and 90% equity stake in three new schools that will be developed under green school brand.
- (2) Includes actual and projected future capital allocations.
- (3) An additional earn-out may apply subject to EBITDA target within the next three academic years. The cumulative EV paid will not exceed 5.6x EV/EBITDA of the respective year (including performance-related deferred consideration).

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### **Georgia Capital – Your ground floor investment opportunity**



Capitalizing on fast-growing economy with strong governance, management and access to capital



### **Strong corporate governance**





Strong board, composed solely of independent directors with extensive international experience

Approximately 35 employees at the management company level

Highly experienced management team in each portfolio company with a strong measure of independence

### Solid corporate governance and oversight

# Strong corporate governance

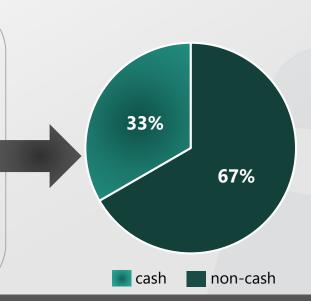


### Aligned shareholder and management interests by share compensation

### Platform costs - targeted at maximum c.2% of MCAP

#### **Key things to know**

- Cash preservation is a key target for GCAP: two thirds of total operating expenses are related to share-based compensation.
- c. 1% of executives compensation is in fixed shares; with another 1% being fully discretionary, subject to achieving KPIs.
- GCAP's management's compensation is paid in long-vested (6-year) shares only, with no cash component.



## **Managing investments**

### Share ownership plan of management in portfolio companies



		_				_						
Investment stage		peline	Acquis Entra		Early Young Portfolic Companies	io		Late  Large Portfolio Companies	Targo ex	et to it Mature	sted Portfolio	Possible completion of Exit
Sector	Digital services	Education	Auto Service	Renewable Energy	Hospitality & Commercial RE	Beverages	Housing Development	P&C Insurance	Water Utility	Georgia Healtl Group		Bank of eorgia Group
Portfolio Company Development Focus	> Discove	ry stage		approa ➤ Rapid g throug	on managem ach growth organi h M&A investment sta	cally and	<ul><li>Strategic gu</li><li>Focus on eff</li><li>Diversification</li><li>Introduction</li></ul>	ficiency improvon of revenue	vements streams	<ul><li>Sustainable creation and</li></ul>		older value nd distributions
Institutionalisation/ Independence	Low	**************************************	nacon (1888) (1888) (1888)									High

### Two new strategic priorities



# Over time Georgia Capital will: 1. Decrease share of listed assets to 20% and 2. manage third-party money

# Over the next 5 years we will reshape our balance sheet





### Our investment philosophy



#### We will pick well, we will manage very well and sell extremely well



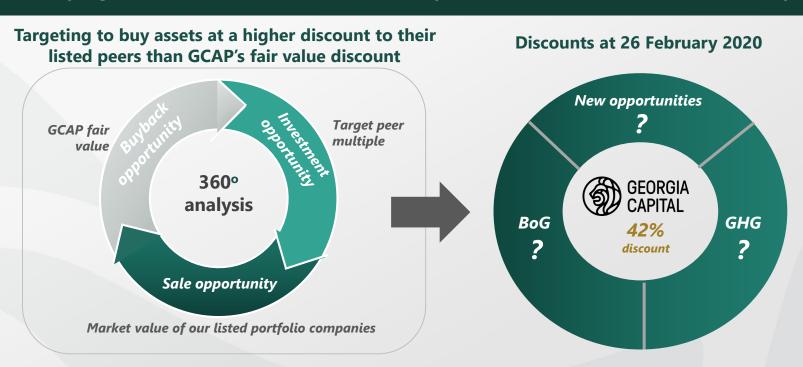
- point
  - Low acquisition multiples
  - 360-degree analysis
  - Exit options set prior to making investment
  - Entering a new industry with a small ticket size

### **Capital allocations**





#### Buying assets at attractive prices is a key part of our investment philosophy



# Capital allocations **Buybacks**



US\$45 million share buyback programme, commenced in Jun-18, was completed in Aug-19

**US\$ 45 million** 

Programme amount

3,336,843

Shares bought back

**GBP 10.45** 

Average price of shares bought back

On 1 August 2019 we announced market purchase of CGEO shares of up to US\$ 20 million for the management trust

Shares of US\$ 19.1 million were purchased as of 26 February 2020.

# Capital allocations Clear exit paths



	Trade sale	IPO	Fund	Promote
<b>Water Utility</b>	Х	Х		X
P&C Insurance	Х			
Housing Development			X	
Renewable Energy	X	X	X	
<b>Hospitality &amp; Commercial</b>			X	
Beverages	X			X
<b>Education</b>	X	X		
Auto Service	X			
Digital services	X			

Exit options are set prior to making an investment decision

### **Capital allocations**

### How we evaluate investment performance





### ROIC, MOIC and IRR combination is the key decision making matrix

#### MOIC and IRR at GCAP level

**Money multiples.** We want to know achievable money multiples with all acquisitions and analyze them in combination with the expected IRR.

**MOIC and IRR combination.** *Targeting to have a combination of high MOIC and high IRR.* 

Realised and unrealised MOICs are equally important for us.

# ROIC for financing projects and reinvestment at portfolio companies' level

**ROIC.** We measure our expected return on the total invested capital at each portfolio company level.

Different yields will be appropriate for different industries, US\$ dollar and Lari businesses

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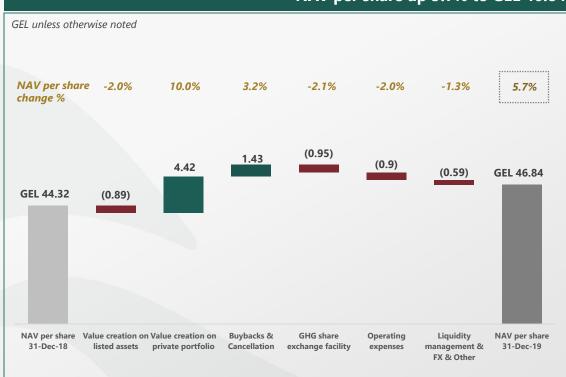
### NAV Statement | 31 December 2019

GEL thousands unless otherwise noted	Dec-18	1. Value creation	2a. Investments	2b. Buybacks	2c. Dividends	3. Operating expenses	4. Liquidity management/ FX /Other	Dec-19	Change %
Listed Portfolio Companies							/ Other		
GHG <sup>1</sup>	520,332	(199,127)	112,856	-	(3,982)	-	-	430,079	-17.3%
BoG <sup>1</sup>	457,495	165,190	-	-	(24,950)	-	-	597,735	30.7%
Total Listed Portfolio Value	977,827	(33,937)	112,856	-	(28,932)		-	1,027,814	5.1%
Listed Portfolio value change %		-3.5%	11.5%	-	-3.0%	-	-	5.1%	
Private Portfolio Companies									
Late Stage	628,326	157,009	698	-	(93,287)	-	-	692,746	10.3%
Water Utility	431,017	74,953	-	-	(22,000)	=	-	483,970	12.3%
Housing Development	66,785	35,624	698	-	(59,254)	=	-	43,853	-34.3%
P&C Insurance	130,524	46,432	-	-	(12,033)	-	-	164,923	26.4%
Early Stage	271,288	(5,098)	173,287	-	-	-	-	439,477	62.0%
Renewable Energy	61,182	<u>-</u>	45,618	-	-	-	-	106,800	74.6%
Hospitality and Commercial RE	149,079	9,918	86,561	-	-	=	-	245,558	64.7%
Beverages	61,027	(15,016)	41,108	-	-	-	-	87,119	42.8%
Of which, wine	56,771	(1,098)	16,369	-	-	-	-	72,042	26.9%
Of which, beer	4,256	(13,918)	24,739	-	-	-	-	15,077	NMF
Pipeline	5,933	16,397	70,716	-	-	-	-	93,046	NMF
Education	7,071	-	49,279	-	-	-	-	56,350	NMF
Auto Service	(1,326)	17,056	10,027	-	-	-	-	25,757	NMF
Digital Services	-	-	8,790	-	-	-	-	8,790	NMF
Other	188	(659)	2,620	-	-	-	-	2,149	NMF
Total Private Portfolio Value	905,547	168,308	244,701	-	(93,287)		-	1,225,269	35.3%
Private Portfolio value change %		18.6%	27.0%	-	-10.3%	-	-	35.3%	
Total Portfolio Value (1)	1,883,374	134,371	357,557	_	(122,219)	-	_	2,253,083	19.6%
Total Portfolio value change %		7.1%	19.0%	-	-6.5%	-	-	19.6%	
Net Debt (2)	(196,915)	-	(193,482)	(124,781)	72,875	(19,869)	(31,393)	(493,565)	NMF
of which, Cash and liquid funds	299,650	-	(188,842)	(124,781)	72,875	(19,869)	172,856	211,889	-29.3%
of which, Loans issued	305,480	-	(4,640)	-	-	-	(148,956)	151,884	-50.3%
of which, Gross Debt	(802,045)	-	-	-	-	-	(55,293)	(857,338)	6.9%
Net other assets/ (liabilities) (3)	1,762	-	(51,219)	-	49,344	(14,522)	8,985	(5,650)	NMF
of which, share-based compensation	-	-	-	-	-	(14,522)	14,522	-	-
Net Asset Value (1)+(2)+(3)	1,688,221	134,371	112,856	(124,781)	-	(34,391)	(22,408)	1,753,868	3.9%
NAV growth %		8.0%	6.7%	-7.4%	0.0%	-2.0%	-1.3%	3.9%	
Shares outstanding	38,089,558	-	3,435,438	(4,083,025)		-	-	37,441,971	-1.7%
Net Asset Value per share	44.32	3.53	(0.95)	1.43	-	(0.90)	(0.59)	46.84	5.7%
NAV per share growth %		8.0%	-2.1%	3.2%	0.0%	-2.0%	-1.3%	5.7%	
NAV per share, Listed portfolio	23.01							21.07	-8.4%
NAV per share, Private portfolio	21.31							25.77	20.9%

### NAV per share (GEL) growth in 2019



#### NAV per share up 5.7% to GEL 46.84 during 2019



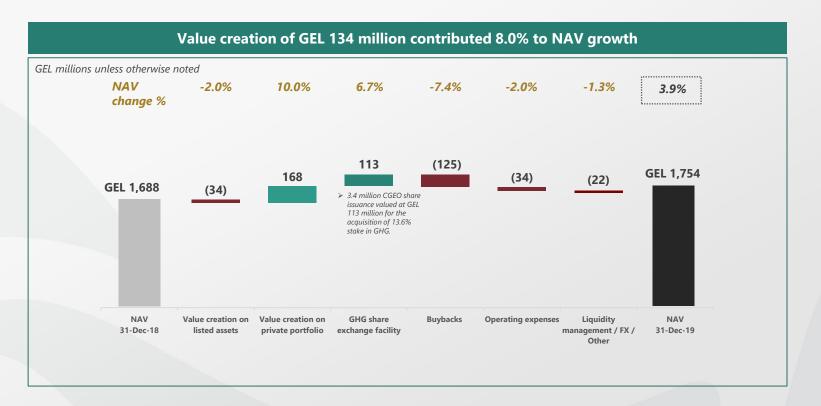
- > NAV per share up 5.7% to GEL 46.84 on the back of 3.9% growth in NAV and 1.7% decrease in number of shares outstanding
- > The private businesses led to 10.1% growth in NAV per share, which was offset by 4.4% negative impact from listed businesses
- Value creation from listed assets: GEL 165 million value creation from BOG. offset by GEL 199 million decrease in the value of our holding in GHG (-2.0% impact on NAV per share during 2019)
- > Value creation in private portfolio: GEL 168 million value creation in private portfolio (10% growth in NAV per share during 2019), of which, value creation excluding multiple change at GEL 145 million
- > Share exchange facility: Acquisition of a 13.6% equity stake in GHG in exchange for 3.4 million CGEO share issuance valued at GEL 113 million (-2.1% impact on NAV per share)
- o Our holding in GHG increased from 57% to 70.6% on 18 December 2019 following the completion of a Share Exchange Facility whereby GCAP exchanged one share in GHG for 0.192 shares in GCAP.1
- > Buybacks & Cancellation: 3.5 million CGEO shares worth GEL 125 million bought back in 2019, while 2.7 million shares were cancelled (3.2% arowth in NAV per share)
- > Platform costs: FY19 management platform related costs (-2.0% impact on NAV per share).
  - Management expense fee ratio at 1.8%, below our targeted 2% of MCAP.
- > FY19 net interest, FX and other costs (-1.3% impact on NAV per share).

(1) Further details of the transaction are available at the following link:

Page 22 https://georgiacapital.ge/ir/ghg-shares

### NAV growth in 2019





### **Value creation in 2019**



Portfolio Businesses	Operating Performance	Greenfields	Multiple Change and FX	Value Creation
GEL thousands	(1)	(2)	(3)	(1)+(2)+(3)
Listed				(33,937)
GHG				(199,127)
BoG				165,190
Private	109,745	34,961	23,602	168,308
Late Stage	136,926	-	20,083	157,009
Water Utility	78,954		(4,001)	74,953
Housing Development	35,624			35,624
P&C Insurance	22,348	-	24,084	46,432
Early Stage	(27,181)	18,564	3,519	(5,098)
Renewable Energy	<b>-</b>			<b>-</b> -
Hospitality & Commercial Real Estate	(8,646)	18,564	-	9,918
Beverages	(18,535)		3,519	(15,016)
of which, wine	(4,617)		3,519	(1,098)
of which, beer	(13,918)	-	-	(13,918)
Pipeline	-	16,397	-	16,397
Education	-	-	-	-
Auto Service	-	17,056	- 1	17,056
Digital Services	-	-	_	-
Other	-	(659)	-	(659)
Total Portfolio	109,745	34,961	23,602	134,371

### **Capital allocations | FY19**



GEL millions		Investments	Buybacks	Dividends	Total <sup>1</sup>
Listed portfolio	BOG	-	-	(25)	(25)
Listed portiono	GHG	113	-	(4)	109
	Water Utility	-	-	(22)	(22)
Private late stage portfolio	Housing Development	-	-	(59)	(59)
portiono	P&C Insurance	-	-	(12)	(12)
	Renewable Energy	46	-	-	46
	Hospitality & Commercial RE	87	-	-	87
Private early stage portfolio	Beverages	41	-	-	41
portiono	Of which, wine	16	-	-	16
	Of which, beer	25	-	-	25
	Education	49	-	-	49
Pipeline portfolio	Auto Service	10	-	-	10
ripellile portiolio	Digital Services	9	-	-	9
	Other	2	-	-	2
Buybacks	GCAP	-	125	-	125
	Total	358	125	(122)	360

#### **Investment highlights**

- > GHG: Acquisition of 13.6% holding in GHG as part of Share Exchange Facility
- > Renewable Energy: Acquisition of Hydrolea HPPs and Qartli WPPs
- > Hospitality & Commercial RE: GEL 37.3 million cash capital for development of pipeline hotels and GEL 49.3 million finished commercial properties
- > Wine business: Acquisition of Alaverdi winery
- > Beer business: Acquisition of prominent beverages brand Kazbegi and working capital financing.
- > Education: Investment in high quality partnerships with three top schools with excellent management teams: BGA, Buckswood and Green school
- > Auto Service: Acquisition of Amboli and launch of PTI business
- > Digital Services: Acquisition of Redberry

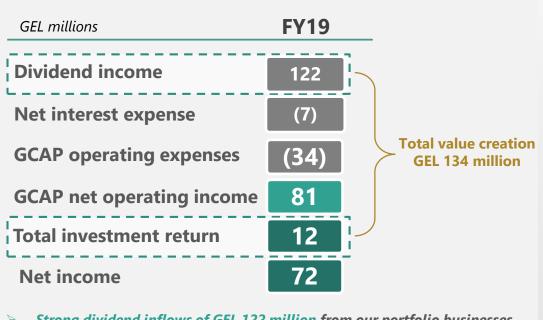
#### **Buyback highlights**

- > 3.5 million shares were bought back for total cash consideration of GEL 125 million (US\$ 43.8 million), of which:
- 2.1 million shares were bought under the US\$ 45 million share buyback programme
- o 1.4 million shares for the management trust.
- 2.7 million shares were cancelled and 0.7 shares were transferred to management trust

### **GCAP Performance highlights | 2019**



### **Income statement highlights**



Strong dividend inflows of GEL 122 million from our portfolio businesses.

### **Cash flow highlights**

GEL millions	FY19	FY18	Change			
Group consolidated operating cash flow*	229	164	+40%			
* Including GHG, adjusted for IFRS16 impact.						

GCAP Standalone interest coverage | FY19

2.8x

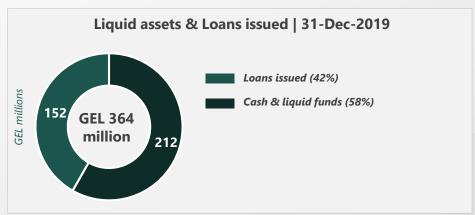
**GCAP** standalone cash expense Coverage | FY19

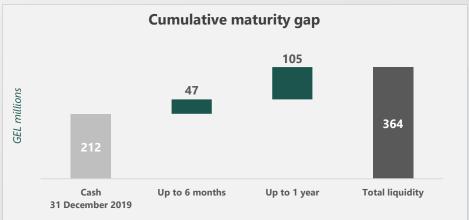
8.4x

### **Liquidity management at Georgia Capital**





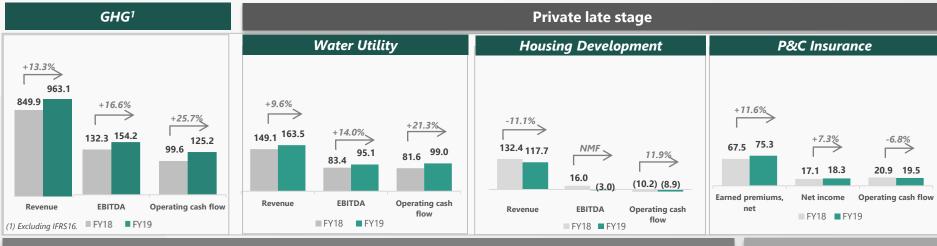


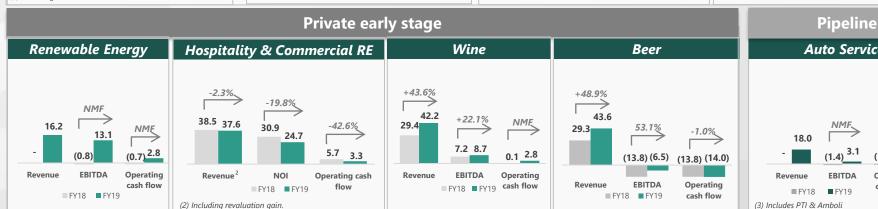


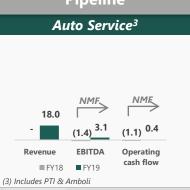
<sup>\*</sup> Net debt divided by portfolio value. Loans to portfolio companies are included in portfolio value instead of net debt.

### **Portfolio performance highlights | FY19**









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### Georgia Healthcare Group (GHG) overview

GEORGIA HEALTHCARE GROUP



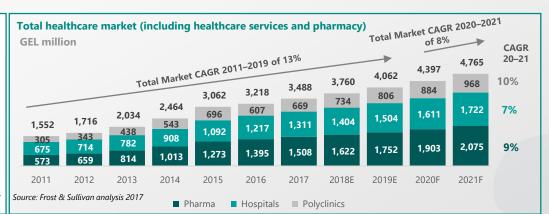
http://ghg.com.ge/

#### Investment rationale

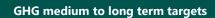
- Very low base: healthcare services spending per capita only US\$ 308 (EU average is US\$ 3.2111)
- Growing market: healthcare spending growth estimated at 8% CAGR 2020-2021

#### Value creation potential

- High-growth potential driven by opportunity to develop medical tourism and Polyclinics (outpatient clinics)
- Only integrated player in the region with significant cost advantage in scale and synergies
- Well positioned to take advantage of the expected long term macroeconomic and structural growth drivers
- ROIC enhancement and substantially increased free cash flow generation following the completion of significant three-year investment programme in 2018.



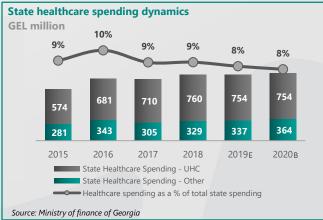
	Hospitals	Clinics	Pharmacy and Distribution	Medical Insurance
Medium to long term strategic targets by segment	<ul> <li>Double digit revenue CAGR</li> <li>Gradually improving to 28-30% EBITDA margin</li> </ul>	<ul> <li>Double digit revenue CAGR – 20%+</li> <li>Gradually improving to 25% EBITDA margin</li> </ul>	<ul><li>Double digit revenue CAGR</li><li>9%+ EBITDA margin</li></ul>	<ul> <li>Increase contribution to the Group segments</li> <li>Combined ratio &lt;97%</li> </ul>



Double digit revenue CAGR next 5 years

Mid-teen EBITDA CAGR next 5 years

Gradually approaching ROIC c.15-17%



Source: World Bank, 2016 data.

## Georgia Healthcare Group (GHG) overview (cont'd)







Selected o	perating met	rics		
	2018	2019	Change	
Number of hospitals & clinics	53	52	-1	
Number of hospital beds	2,967	2,967	NMF	
Hospital bed occupancy rate <sup>2</sup>	54.7%	57.1%	+2.4ppts	
Number of community clinic beds	353	353	NMF	
Number of pharmacies	270	296	+26	
Number of bills issued (millions)	27.1	28.8	+1.7	
Number of individuals insured	c. 157,000	c. 236,000	50.3%	
Insurance claims retention rates within Group	39.4%	42.5%	+3.1 ppts	

(1)	FY16	includes	only	May-	-Dec	pharmacy	and	distribution	result.

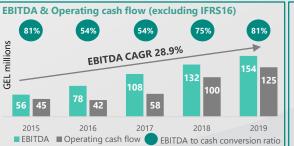
- Excluding emergency beds.
- (3) Adjusted to exclude newly launched hospitals and polyclinics that are in roll-out phase.
- Calculated based on aggregation of Hospitals, Clinics and Diagnostic segment results.

Excluding deferred tax adjustment of GEL 24 million.

Financial metrics (GEL millions)									
	2015	2016 <sup>1</sup>	2017	2018	2019	Change			
Healthcare services EBITDA, excl. IFRS 16	54	74	70	76	84 <sup>4</sup>	9.9%			
Pharmacy and distribution EBITDA, excl. IFRS 16	N/A	6	39	52	65	25.1%			
Healthcare services EBITDA margin, excl. IFRS 16	27.4%	30.2%	26.4%	24.9%	24.6% <sup>4</sup>	-0.3ppts			
Pharmacy and distribution EBITDA margin, excl. IFRS 16	N/A	4.3%	8.6%	10.1%	10.6%	0.5ppts			
Net profit, excl. IFRS 16	24	37 <sup>5</sup>	46	53	69	29.8%			
EPS (GEL)	0.15	0.24	0.23	0.27	0.36	33.4%			
Dividend payout ratio	N/A	N/A	N/A	20%	25%	5.0ppts			









### **Bank of Georgia (BoG) Overview**

http://bankofgeorgiagroup.com/





#### Investment rationale

- The first entity from Georgia to be listed on the premium segment of the Main Market of the London Stock Exchange (LSE:BGEO) since February 2012
- High standards of transparency and governance
- Leading market position<sup>1</sup> in Georgia by assets (36.3%), loans (34.9%), client deposits (36.3%) and equity (29.8%) as of 31 December 2019
- Market with stable growth perspectives
- Strong brand name recognition and retail banking franchise
- Sustainable growth combined with strong capital, liquidity and robust profitability
- Outstanding ROAE performance
- Dividend per share growing at 30.7% CAGR in 2010-2019 years

#### Value creation potential

- Loan book growth c.15%
- Maintenance of dividend pay-out ratio within 25-40%

#### **Banking business key targets**

ROAE 20%+

Loan book growth c.15%



#### Robust capital management track record

- Capital position: aiming to maintain +200bps buffer for CET1 and Tier 1 capital ratios over minimum regulatory requirement during the medium term
- > Regular dividends: Aiming 25-40% dividend payout ratio
- ➤ Cash dividend paid GEL 648mln+ during 2013-2019, within the targeted payout range over past 7 years

(1)Market data based on standalone accounts as published by the National Bank of Georgia (NBG) <u>www.nbg.gov.ge</u>

### Bank of Georgia (BoG) Overview (cont'd)









Selected operating metrics			
20	18	2019	
Retail clients ('000) 2,4	41	2,540	
Digital transactions (millions) 156	5.4	181.2	

Financial metrics (GEL millions)								
	2015	2016	2017	2018	2019	Change		
ROAE	21.9%	22.2%	25.2%	26.4% <sup>2</sup>	26.1% <sup>3</sup>	-0.3ppts		
NIM	7.7%	7.4%	7.3%	6.5%	5.6%	-0.9ppts		
NPL coverage	83.4%	86.7%	92.7%	90.5%	80.9%	-9.6ppts		
Loan portfolio	5,367	6,682	7,741	9,398	11,931	+27.0%		
Cost/income	35.5%	37.7%	37.7%	36.7%	37.8%	+ 1.1ppts		

#### GEL 11.4 billion loan portfolio breakdown\* | 31 December 2019









<sup>(1)</sup> Actual dividend per share information for 2010-2016 years are adjusted for 19.9% Bog share issuance.

<sup>(2)</sup> Adjusted for demerger related expenses, one-off impact of re-measurement of deferred tax balance and termination costs of the former CEO. (3) ROAE adjusted for termination costs of the former CEO and executive management.

### Water utility business overview

#### GEORGIA CAPITAL

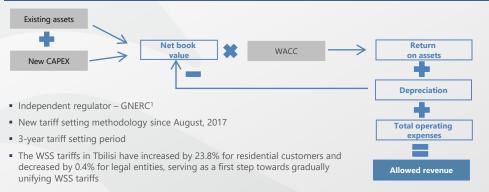
#### **Investment rationale**

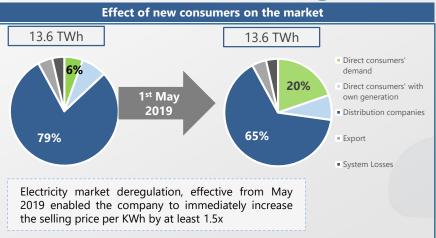
- Regulated monopoly in Tbilisi and surrounding districts with high entry barriers
- Sectoral output increasing at a robust growth rate (on average 9.5% in the last 10 years)
- Stable regulatory environment with fair return on investment
- 149MW hydro power plants linked to Water Utility

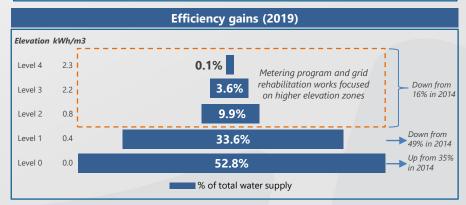
#### Value creation potential

- EU harmonization reforms in progress in utilities sector, expected to drive water tariffs up
- High GDP growth combined with rapid tourism growth drive high demand from corporates
- Energy market deregulation positively affecting electricity sales price
- Upside opportunity from efficiency gains
- Stable dividend distribution capacity

#### WACC of 15.99% for the first regulation period (2018-2020)







### Water utility business overview (cont'd)



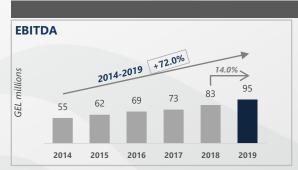
Key highlights   31 December 2019				
GEL millions, unless otherwise noted	31-Dec-19	31-Dec-18	Change	
LTM EBITDA	95	83	14.0%	
Multiple applied	8.8	8.8	NMF	
Enterprise value	837	738	13.5%	
Net debt	(353)	(307)	15.1%	
Equity fair value	484	431	12.3%	
LTM ROIC <sup>1</sup>	12.5%	13.7%	-1.2ppt	

Company	Country Ticker Stock Exchange			
Valuation peer group <sup>3</sup>				
LTM ROIC <sup>1</sup>	12.5%	13.7%	-1.2ppt	
Equity fair value	484	431	12.3%	
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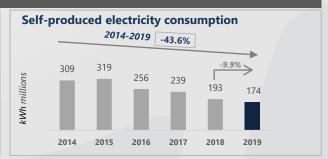
	2015	2016	2017	2018	2019	Change
Total revenue	119	127	135	149	163	9.6%
Of which, utility revenue	105	109	119	132	133	1.1%
Of which, energy revenue	9	10	10	<u> 9</u>	20	NMF
Of which, other revenue	5	8	6	. 8	10	20.5%
Cash flow from operations	52	54	70	82	99	21.3%
FCF	17	(2)	(58)	(66)	17	NMF

Selected operating	metrics			
millions except for connections	2018	2019	Change	
Water Utility				
Water sales (m³)	179.8	178.4	-0.8%	
Self-produced electricity consumption (kwh)	193.2	174.0	-9.9%	
New connections	5,015	5,439	8.5%	
Energy				
Electricity generation (kwh)	323.8	351.6	8.6%	
Energy sales (kwh)	130.6	177.6	35.9%	
Electricity purchases (kwh)	43.9	37.7	-14.1%	

Valuation peer group <sup>3</sup>				
Company	Country	Ticker	Stock Exchange	
Aguas Andinas	Chile	AGUAS-A	Sant Comerc	
EASTW <sup>2</sup>	Thailand	EASTW	Thailand	
Tallinna Vesi	Estonia	TVEAT	Tallinn	







ROIC is calculated as EBITDA less depreciation, divided by aggregate amount of total equity and borrowed funds.

Eastern Water Resources Dev. & Man.

Manila Water was removed from peer group due to ongoing issues with Government regarding concession agreement.

### Housing development business overview

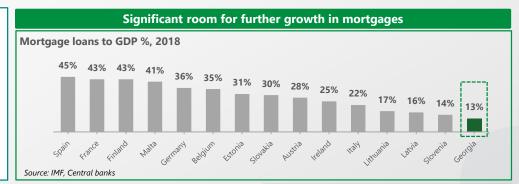


#### Investment rationale

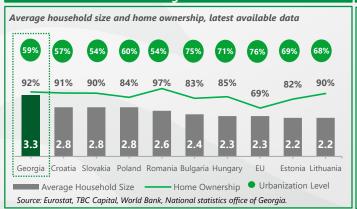
- Shortage of housing from Soviet era combined with Georgian tradition of multi generations living under one roof - average household size is significantly higher at 3.3 compared to Eastern or Western Europe
- Most of the housing stock dates back to Soviet era and is amortised
- In line with the economic growth, urbanization level is expected to increase from current low level

#### Value creation potential

- Unlock land value by developing housing projects
- Development of third-party land franchise m<sup>2</sup> brand name.
- Earn Construction management fees from third-party projects and bring construction works in-house



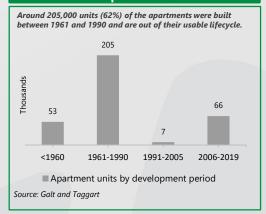
### Household size further reduction driving demand for housing market



### 28% increase in the number of transactions in Tbilisi in 2018



### Most of the housing stock needs replacement



### Housing development business overview (cont'd)





Key highlights   31 December 2019						
GEL millions, unless otherwise noted	31-Dec-19	31-Dec-18	Change			
Enterprise value	205	174	17.7%			
Net debt	(161)	(107)	50.0%			
Equity fair value	44	67	-34.3%			
Dividends (lifetime)	152	93	63.6%			

Financial metrics (GEL millions) <sup>1</sup>							
	2015	2016	2017	2018	2019	Change	
Apartments sales revenue	45	96	92	95	55	-41.7%	
Construction revenue	-	-	-	! 36	60	65.2%	
EBITDA	18	11	28	16	(3)	NMF	

### 31 December 2019

Sq.m. of apartments sold
Sq.m. sold as % of total available space
IFRS revenue recognition<sup>2</sup>
Total sales value
Cash received
Price per square meter US\$

16,980 77% 32% US\$ 18 million US\$ 8 million 1,053

#### Performance track record

10 completed projects
(2,855 apartments developed with 100% sales

progress and US\$ 251mln sales value)

358k sq.m

**Gross Buildable Area on completed projects** 

**US\$ 41.9mln** 

land value unlocked

3,225 apartments sold

(82.2% as a % of total with sales value of **US\$ 276mln**)

2 on-going projects

(with 1,067 apartments under development)

**US\$ 55.1mln** dividends distributed over 7 years

<sup>1)</sup> Housing development business' functional currency is US dollars.

Revenue from apartments sales is recognized over the time based on the IFRS construction progress (proportion of costs incurred up to date to total expected project cost). Percentage of completion calculated based on total costs of the building is applied to apartment selling price to recognize revenue from apartment sale.

### **P&C** insurance business overview





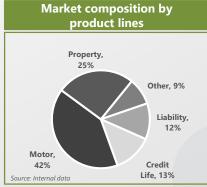
#### Investment rationale

- Significantly underpenetrated P&C insurance market in Georgia (0.6% penetration)
- Market leader with a powerful distribution network of point of sale and sales agents

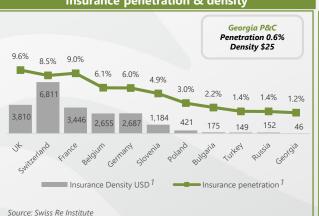
#### Value creation potential

- Compulsory border TPL effective from 1 March 2018
- Local TPL expected to kick in and provide access to untapped retail CASCO insurance market with only 4% existing penetration
- Increasing footprint in untapped MSME sector, where Aldaqi's revenues have grown by 93% in 2019 (from GEL 0.7mln to GEL 1.3mln)
- Developing and introducing new digital channels to simplify purchase of insurance products
- Undisputed leader in providing insurance solutions to corporate clients





#### Insurance penetration & density



#### Market & Aldagi Revenue (GEL millions)



#### Market PL & Combined Ratio | YTD Sep-19



\*Aldagi and TBC Insurance net profits and combined ratios are based on IFRS amounts.

(1) Including healthcare insurance.

### P&C insurance business overview (cont'd)



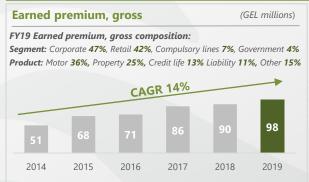


Key highlights   31 December 2019							
GEL millions, unless otherwise noted 31-Dec-19 31-Dec-18 Change							
LTM net income	18	18 <sup>2</sup>	3.3%				
Multiple applied <sup>4</sup>	9.0	7.4	22.3%				
Equity FV	165	131	26.4%				
LTM ROAE	30.4%	34.4% <sup>2</sup>	-4.0ppts				

Financial metrics (GEL millions)							
	2015	2016	2017	2018	2019	Change	
Earned premiums, net	47	50	63	67	75	11.6%	
Net income	12 <sup>1</sup>	14	16	18 <sup>2</sup>	18	3.3%	
Combined ratio	79%	73%	75%	75%	82%	6.6ppts	
Loss ratio	43%	35%	40%	38%	42%	3.4ppts	
Expense ratio	36%	38%	35%	37%	41%	3.3ppts	
Solvency ratio	N/A	160%	180%	136%	119%	-17ppts	

Valuation peer group						
Company	Country	Ticker	Stock Exchange			
Dhipaya Insurance	Thailand	TIP	Thailand			
Zavarovalnica Triglav	Slovenia	ZVTG	Ljubljana			
Pozavarovalnica Sava	Slovenia	POSR	Ljubljana			
Aksigorta	Turkey	AKGRT	Istanbul			
Anadolu Sigorta	Turkey	ANSGR	Istanbul			

Selected operating metrics						
	2018	2019	change (y-o-y)			
Corporate insurance policies written <sup>3</sup>	60,227	91,361	51.7%			
Retail insurance policies written	150,246	171,509	14.2%			







(2) Adjusted for non-recurring items.

(3) Excluding credit life insurance.

Performance track record

(4) Multiples improved significantly across all peer group companies

<sup>(1)</sup> Excluding impact of one-off FX contract with GEL 8 million loss.

# Renewable energy business overview



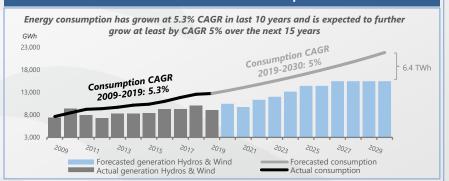
#### Investment rationale

- Growing electricity market as supply lags behind the increasing demand, creating opportunities.
- Underutilized energy resources availability of economically feasible hydro and wind projects.
- Cheap to develop up to US\$1.5mln for 1MW hydro and up to US\$1.4mln for wind development on average with 1.5x higher capacity factors compared to Europe over the last decade.

#### Value creation potential

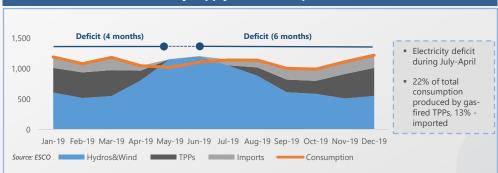
- Opportunity to establish a renewable energy platform with up to 440 MW operating capacity over the medium-term, targeting to capture approximately one third of deregulated electricity market.
- Energy consumption is expected to grow at least by CAGR 5% over the next 10-15 years on the back of following key drivers:
- Rapid tourism growth combined with high GDP growth with pronounced growth in electricityheavy sectors.
- Increasing penetration of domestic appliances, with accelerating imports of electricity-intensive conventional domestic devices.
- Increasing number of installed residential and industrial air conditioning systems on the back
  of decreasing unit prices, expected to result in at least 5x growth in penetration level over the
  next decade.

#### **Actual and forecasted consumption**



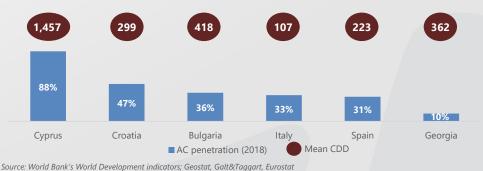
- Growth of internal consumption: 7.7% in 2017, 6.1% in 2018 and 1.5% in 2019
- Anticipated deficit of at least 6.4 TWh by 2030

#### **Electricity supply and consumption, 2019**



#### Low base and high CDD<sup>1</sup> point towards 5x increase in AC penetration by 2030

Air conditioners are the most electricity-intensive conventional domestic devices and increasing penetration of ACs quickly eats away the surplus electricity on the market in the summer months



Source: World Bank's World Development Indicators; Geostat, Gall&raggart, Eurostat

(1) cooling degree day Page 40

### Renewable energy business overview (cont'd)



13

NMF

(8.0)

Key highlights   31 December 2019						
GEL millions, unless otherwise noted 31-Dec-19 31-Dec-18 Change						
At acquisition price (GCAP share)	107	61	74.6%			
GCAP ownership <sup>6</sup>	65%-100%	65%	NMF			

Following the buyout of the 34.4% minority shareholder in GRPC on 25 February 2020, Renewable Energy consists of wholly-owned hydro and wind power plants with 91MW installed capacity in aggregate.

#### Renewable energy platform

Hydro: 210 MW

Of which operational 71MW



Wind: 228 MW

Of which operational 21MW

#### Renewable energy projects overview | 31 December 2019

Greenfield projects	MWs	Cost per MW	Target commissioning <sup>2</sup>	Gross generation (GWh) <sup>1</sup>	PPA	Current stage
Mestiachala HPPs	50	1.2	1H19	174	Yes	Operational <sup>4</sup>
Zoti HPPs	46	1.3	2H21	173	Yes	Under Construction
Bakhvi 2 HPP	36	1.3	1H22	130	Yes	Feasibility
Racha HPPs	38	1.5	1H23	168	No	Feasibility
Wind Tbilisi	54	1.2	2H22	172	Yes	Development
Wind Kaspi	54	1.4	2H22	211	Yes	Development
Wind (other)	99	1.4	TBD	340	Yes	Feasibility
Darchi HPP	19	1.4	2H22	89	Yes	Feasibility
Recent acquisitions 5						
Hydrolea HPPs	21	1.8	2H19	105	Yes	Operational
Qartli Wind Farm	21	1.4	2H19	85	Yes	Operational .
Total	438			1.647		· ·

Targeting to earn on average c.12% US\$ dollar ROICs3 from renewable energy projects.

- (1) Generation capacity refers to target gross annual generation.
- (2) Target commissioning dates are indicative and subject to regulatory procedures.
- 3) Target return on invested capital is calculated based on average stabilized EBITDA divided by total invested capital
- The first phase (30MW) was launched on 8 April 2019, followed by the second phase (20MW) on 4 June 2019. Mestiachala HPPs were flooded and taken offline in late July 2019.
- (5) Recently acquired projects are wholly owned by Georgia Capital PLC.

Financial metrics (GEL millions)						
	2015	2016	2017	2018	2019	Change
Development Capex	NMF	NMF	77	68	33	-51.8%

### A year of significant growth – increasing installed capacity to 91MW and progressing on the 350MW pipeline

NMF

- The first HPP, Mestiachala HPPs launched in 1H19 on time and within budget before suffering flood damage
- Acquisition of Hydrolea HPPs with an aggregate 21MW installed capacity, adding GEL 1.0 million EBITDA in 2019 since acquisition
- Acquisition of 21MW Qartli wind farm, the only operational wind farm in Georgia

NMF

- Construction works commenced on 46MW Zoti HPPs in 4Q19, expected to be operational in 2H21
- The Government approved the concept of 108MW wind power plant ("WPP") projects, expected to be commissioned in 2H22

#### Mestiachala FY19 performance<sup>4</sup>

GEL thousands, unless otherwise noted

**EBITDA** 

Revenue	14,777
Of which, business interruption insurance reimbursement	10,047
EBITDA	12,588
Generation (Gwh) <sup>4</sup>	54.1

- Operations successfully resumed at the first phase (30MW) within the expected timeline and at the originally planned generation level in December 2019.
- Restoration works continue on the second phase (20MW HPP), expected to return online in 1H21.
- The insurance company has confirmed the amount of BI reimbursement for the year 2019 for both HPPs and is in process of remitting the funds to the business.

### Hospitality and commercial real estate business overview



#### Investment rationale

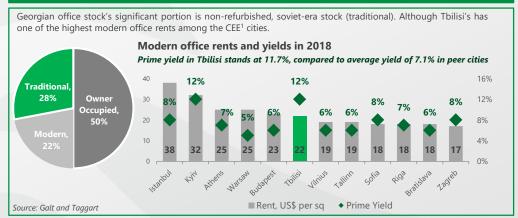
Record number of tourists visiting Georgia every year: 5.1 million visitors in 2019 (up 6.8% y-o-y) with 16% CAGR over the last 3 years;

#### Value creation potential

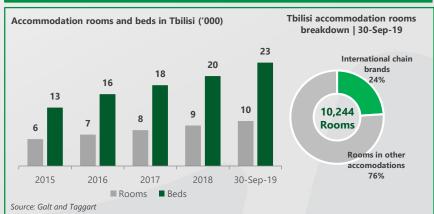
- Grow Portfolio of rent-earning assets through residential developments/opportunistic acquisitions
- Reach more than 1,000 hotel rooms. Currently approximately 1,222 rooms are confirmed, of which 273 are operational, 460 are under construction and 489 are under design stage.
- Targeting mostly 3-star and 4-star hotels, mostly taping unpenetrated markets in Georgian regions

#### Arrivals of tourists and tourism revenue | Georgia Source: Georgian National Tourism Administration National Bank of Georgia 5.1 1.8 2011 2012 2013 2014 2015 2016 2017 2018 2019 Arrivals of tourists (mln) Tourism revenue(US\$ bln)

#### Leasable modern office stock remains scarce



#### Hotel market is expected to expand significantly



(1) Central and Eastern Europe.

# Hospitality and commercial real estate business overview (cont'd) GEORGIA CAPITAL

Key highlights   31 December 2019							
GEL millions, unless otherwise noted	31-Dec-19	31-Dec-18	Change				
NAV	246	149	64.7%				
LTM ROIC <sup>1</sup>	6.5%	16.0%	-9.5ppt				

Financial metrics (GEL millions) <sup>2</sup>							
	2016	2017	2018	2019	Change		
NOI <sup>3</sup> from operating leases	3	3	5	6	40.8%		
NOI <sup>3</sup> from hospitality services	-	-	2	2	-6.1%		
Revaluation gain	-	1 ¦	28	22	-21.5%		
Total net Operating Income	2	3 ¦	31	25	-19.8%		
Commercial real estate portfolio	42	42	68	129	+90.3%		

Selected operating metrics						
	2018	2019	Change			
Gross yield (leased portfolio)	9.9%	9.5%	-0.4ppt			
Occupancy rate	90.1%	87.1%	-3.0ppt			
Leased area (sq.m.)	22,331	34,212	53.2%			

RevPAR, US\$	ADR, US\$	Occupancy%	
33	62	53.7%	

Ramada Encore FY19 performance

- (1) ROIC is calculated as NOI divided by aggregate amount of total equity and borrowed funds.
- (2) Hospitality & Commercial real estate business' functional currency is US dollars.
- (3) Net operating income.
- (4) Target opening dates remain subject to adjustment following passing of the design stage.
- (5) Target return on invested capital is calculated based on average stabilized EBITDA divided by total invested capital.

Hotel	Location	Rooms	Target opening date <sup>4</sup>	Current Stage	Total Cost US\$ mln
Ramada Encore Kazbegi, Tbilisi	Capital city	152	Q1-2018	Operational	12.1
GUDAURI LODGE	Region	121	Q4-2019	Operational	16.0
Ramada Melikishvili, Tbilisi	Capital city	125	Q2-2020	Construction	13.5
Kempinski, Tbilisi	Capital city	99	Q4-2020	Construction	26.4
Seti Square in Mestia, Svaneti	Region	52	Q1-2021	Construction	4.9
Ramada Kutaisi	Region	124	Q1-2021	Construction	9.4
Kakheti Wine & Spa	Region	60	Q2-2022	Construction	12.8
Shovi, Racha	Region	109	Q2-2022	Design	5.6
Mestia, Svaneti	Region	140	Q1-2023	Design	11.7
Telavi	Region	110	Q4-2022	Design	15.6
Zugdidi	Region	130	Q3-2023	Design	13.7
Total		1,222			140.3

### Wine business overview

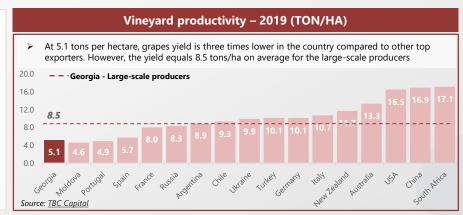


#### Investment rationale

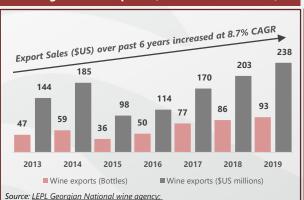
- Georgia is considered the "cradle of wine" with a rich, 8,000-year history of wine-making and home to over 500 unique grape varieties
- Georgia's favorable trade regimes (free trade agreements with EU and China) provide potential for export growth for beverages
- Growing urbanization and tourism inflows are raising demand for bottled wine locally
- Approximately 27% of the tourism inflows is spent on food & beverages
- Strong demand in the Georgia's export markets resulted in a 9% y-o-y increase in volume in 2019, with export bottles sold reaching a 14 year high of 93 million.

#### Value creation potential

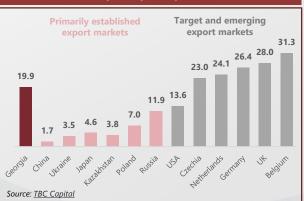
- Best-in-class distribution network platform
- Grow vineyard base to 1,000 hectares, from current 704 hectares



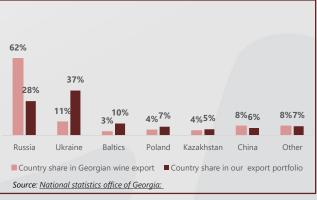
#### Georgian wine exports (Bottles, US\$ millions)



#### Wine consumption per capita, liters (2019)



#### Georgian wine bottle sales, by export countries



### Wine business overview (cont'd)



Key highlights   31 December 2019							
GEL millions, unless otherwise noted	31-Dec-19	31-Dec-18	Change				
GCAP ownership	87%	80%	+7ppts				
LTM EBITDA <sup>2</sup>	9.5	5.0	89.1%				
Multiple applied	10.0	9.1	9.9%				
Enterprise value	95	46	NMF				
Net debt	(31)	(7)	NMF				
Kindzmarauli at acquisition price	-	26	NMF				
Alaverdi at acquisition price	16	-	NMF				
Equity fair value	72	57	26.9%				
LTM ROIC <sup>1</sup>	6.2%	12.1%	-5.9ppt				

Valuation peer group						
Company	Country	Ticker	Stock Exchange			
Purcari Wineries	Moldova Romania	Wine	Bucharest			
Vina Concha Y Toro	Chile	CONCHA	Sant Comerc			
Vina San Pedro	Chile	VSPT	Sant Comerc			
Bodegas Esmeralda	Argentina	ESME	Buenos Aires			

Financial metrics (GEL millions)							
	2015	2016	2017	2018	2019	Change	
Wine Revenue	18	18	20	29	42	43.6%	
Gross profit margin	52%	53%	49%	45%	48%	-3.2ppts	
Wine EBITDA	2	3	5	7	9	+22.1%	
Operating cashflow	2.6	1.8	1.5	0.1	2.8	NMF	

> FY19 operating cash flow at GEL 2.8 million (GEL 0.1 million in FY18), benefiting from decreased reliance on grape purchases

Selected operating metrics (in '000)						
	2018	2019	Change			
Wine sales bottles	4,346	5,865	35.0%			
Of which, export sales	3,101	4,544	46.5%			
Export share (%)	71.4%	77.5%	+6.1ppt			

In August 2019 the wine business acquired 100% stake in Alaverdi, adding 244 hectares of vineyards and tripling its production capacity

<sup>(1)</sup> ROIC is calculated as EBITDA less depreciation, plus divided by average amount of total equity and borrowed fund.

<sup>(2)</sup> LTM EBITDA includes distribution business. LTM EBITDA is stated excluding Kindzmarauli and Alaverdi, valued at acquisition price in 2018 and 2019, respectively.

### **Beer business overview**



#### Investment rationale

- Georgia falls behind beer consumption per capita against EU
- Georgia's favorable trade regimes (free trade agreements with EU and China) provide potential for export growth for beverages

#### Value creation potential

- Best-in-class distribution network platform
- 10-year exclusivity from Heineken to produce and sell beer in Georgia
- One of the strongest brand equity across Georgian beer market

#### Annual beer consumption (liter per capita) in 20192 Per capita beer consumption implies room for growth Georgia falls behind beer consumption per capita against EU 84 83 66 34 Ukraine Russia USA EU Azerbaijan Armenia Turkey China Georgia

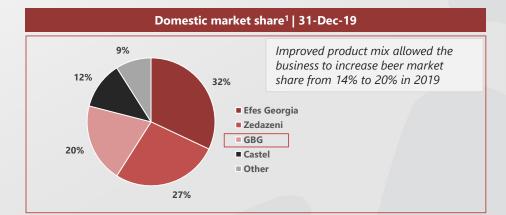


#### **Growing market**

- Export value of US\$ 26.5mln (41.8mln litres) in 2018.
- 50%+ CAGR in 2015-2018 years; greater organic demand from CIS countries.

#### **Export to more than 25 countries**

 Recently more countries have been importing Georgian CSD, showing its growing popularity.



Source: TBC Capital

Management estimate at the end of 2019. Georgia 2019, other countries 2016.

### **Beer business overview (cont'd)**

Key highlights   31 December 2019							
GEL millions, unless otherwise noted	31-Dec-19	31-Dec-18	Change				
GCAP ownership	87%	80%	+7ppts				
LTM Revenue <sup>2</sup>	47	28	67.9%				
Multiple applied	2.2	2.2	NMF				
Enterprise Value	104	61	70.7%				
Net debt	(86)	(64)	34.8%				
Black Lion at acquisition price	-	7	NMF				
Equity fair value	15	4	NMF				
LTM ROIC <sup>1</sup>	-15.5%	-22.0%	+6.5ppt				

Valuation peer group					
Company	Country	Ticker	Stock exchange		
Anadolu Efes	Turkey	AEFES	Istanbul		
Grupa Zywiec	Poland	ZWC	Warsaw		
Turk Tuborg	Turkey	TBORG	Istanbul		
Cerveceria San Juan	Peru	SNJUANC1	Lima		

<sup>(1)</sup> ROIC is calculated as EBITDA less depreciation, plus divided by average amount of total equity and borrowed fund.



Financial metrics (	(GEL millions)	

	Annually			S	emi-annually	,
	2017	2018	2019	2H18	1H19	2H19
Beer Revenue	18	29	44	16	18	25
Beer EBITDA	(6)	(14)	(6)	(6)	(6)	0

#### Selected operating metrics (in '000)

	2018	2019	Change	
Beer sales liters ('000)	13,808	21,831	58.1%	
Lemonade sales liters ('000)	2,174	3,282	51.0%	

#### **Key highlights**

- Strong beer sales volumes in 3Q19, driving market share growth from 14% in 2018 to 20% in 2019
- ➤ Beer business EBITDA at break-even level in 2H19

#### Focused on launching new brands within the first five months of 2019



**Apr-19:** Acquisition of Georgia's oldest beer brand – Kazbegi; also launched Kazbegi lemonade



May-19: Krusovice full scale launch



May-19: Local light beer launch



Jun-19: Heineken brand Amstel launch



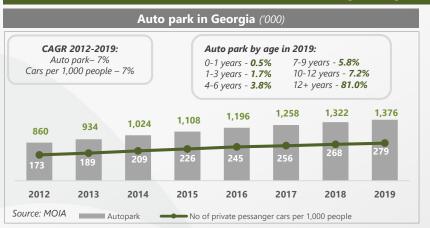
Jul-19: Heineken launch, exclusive Heineken producer in Georgia

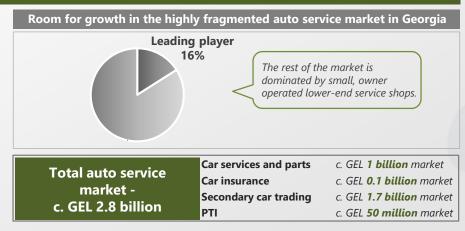
<sup>(2)</sup> Normalised for annualization of revenues from newly launched brands. LTM revenue is stated excluding Black Lion in 2018, as Black Lion was valued at cost as of 31 December 2018.

### **Attractive service business – Auto Service**



We aim to build a diversified business model combining different auto-related services to capitalise on the large and growing automotive services market





#### We have allocated GEL 10 million<sup>1</sup> capital to auto service business in 2019

Successfully launched the periodic technical inspection business (PTI)

Acqu

#### Periodic technical inspection business highlights

Total investment GEL 48mln
GCAP allocated capital GEL 5mln

Acquired second largest player, Amboli, in Georgian auto service industry

#### Amboli transaction Highlights

Equity stake purchased

80%

Total cash consideration

GEL 3.4mln<sup>1</sup>

Enterprise Value

0.7x EV/Sales 2018

Additional equity capital injection

**GEL 1.6mln** 

Amboli deal was closed on 28 June 2019

### Periodic technical inspection business overview



#### Investment rationale

- Georgia's Auto park continues to grow steadily, with 7.4% CAGR during the years 2012-2019
- Georgia lags behind developed countries by number of private passenger cars per capita, showing room for further growth\*
- Vehicles older than 10 years represent 90% of total auto park

#### Value creation potential

- In July 2018, the business (Greenway Georgia or "GWG") won state tender to launch and operate 51 periodic technical inspection lines across Georgia with a 10-year license.
- Currently, inspection covers the basic technical control of vehicles. The government plans to gradually tighten
  procedures in 2020 to try and reduce the level of harmful emissions\*
- GWG is the only player on the market with support from an international partner, Applus+, a Spain-headquartered worldwide leader in testing, inspection and certification services, with a market presence in more than 70 countries
- \* Source: GALT & TAGGART

# 

Valuation peer group							
Company	Country	Ticker	Stock Exchange				
Opus Group	Sweden	OPUS	Stockholm				
VICOM	Singapore	VCM	Singapore				
Applus Services	Spain	APPS	Bolsa de Madrid				

- (1) Based on available inspection lines.
- (2) Combination of the last six months and the next six months earnings.
- Technical inspection prices are fixed set at GEL 60 and GEL 100 for light vehicles and heavy vehicles, respectively.

#### Key highlights | 31 December 2019

GEL millions, unless otherwise noted	31-Dec-19	30-Jun-19	Change
EBITDA <sup>2</sup>	6.7	6.7	NMF
Multiple applied	10.4	10.1	2.8%
Enterprise Value	70.0	68	2.8%
Net debt	(49)	(49)	1.0%
PTI   Equity fair value	21	19	7.2%
Amboli acquisition price	5	5	NMF
Auto service business   Equity fair value	26	24	5.7%

#### **Selected metrics**

Number of ins	pection lines	Current market share <sup>1</sup>		
51		36%		
Financial h	ighlights	Operating highlig		
GEL thousands	2019		2019	
Revenue <sup>3</sup>	12,917	Cars serviced	342,275	
Gross margin	66%	of which, primary	246,932	
EBITDA	3,262	of which, secondary	95,343	
EBITDA margin	25%			

- > All inspection centers were constructed and put into operations within 6 months (end of Feb-19)
- > Average time per checks decreased significantly from 25 minutes upon launch to 11 minutes at 31-Dec-19

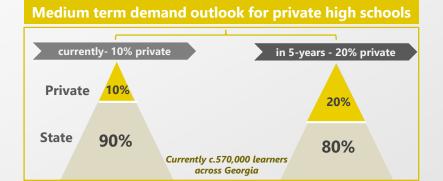
### **Education business overview**

Fragmented education market offers attractive opportunity for a scaled player



#### **Industry investment rationale**

- Highly fragmented private school market
- Large and growing market
- Efficiency upside
- High trading multiples
- Low base 3.8% of GDP, compared to EU average of 4.6% \*
- \* 2017 data: World bank, Eurostat



#### Diversified business model with strategy 1-2-3

Strong platform to facilitate growth and scale to become the leading integrated education player with up to 30,000 learners by 2025

Annual tuition fee: 3,500 GEL 15,000+ learners **BGA Premium** Annual tuition fee: 7.000 learners

Two partners

GEL 5,000 - 15,000

Mid-level

Annual tuition fee: Up to GEL 5,000

**16.500 learners Three partners Affordable** 

- Partnership model, with 70-90% majority stakes
- Education business holding company won't exist
- GCAP involvement will be limited to: strategy setting, hiring financial director, oversight of CAPEX spending

**GEL 70 million+ EBITDA by 2025 GEL 185 million gross capital allocation from GCAP** through 2025

### Acquisitions of majority stakes in three leading schools



	Premium	Mid-level	Affordable		
	1 British-Georgian Academy	2 Buckswood	Green School		
Transaction highlights	<ul> <li>Purchase of 70% equity stake.</li> <li>Valued at 6.4x EV / EBITDA 2020.</li> </ul>	<ul> <li>Purchase of 80% equity stake.</li> <li>Valued at 6.4x EV / EBITDA 2020.</li> </ul>	<ul> <li>Purchase of 80% - 90%¹ equity stake.</li> <li>Valued at 5.6x EV / EBITDA.</li> </ul>		

Three high quality school partnerships across premium, mid-level and affordable education segments, providing a clear pathway to approximately 11,180 learners and to more than 50% of our targeted GEL 70 million EBITDA by 2025

School	Segment	Deal close date	Total capital allocation from GCAP <sup>2</sup>	Debt/Equity	GCAP ownership	Current capacity of learners	Targeted capacity of learners	Targeted cost per learner (GEL)
BGA	Premium	23 July 2019	GEL 75 million	50%	70%	800	3,200	35,000 - 40,000
Buckswood	Mid-level	29 July 2019	GEL 24 million	50%	80%	760	2,980	13,000 - 16,000
Green School	Affordable	22 August 2019	GEL 21 million	50%	80% - 90%¹	1,250	5,000	6,500 - 8,500
Total			GEL 120 million			2,810	11,180	

<sup>(1) 80%</sup> equity stake in the current campus and 90% equity stake in three new schools that will be developed under green school brand.

<sup>(2)</sup> Includes actual and projected future capital allocations.

### Acquisition of the leading Georgian digital marketing agency

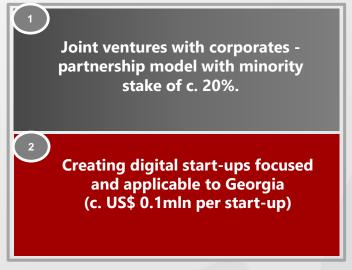


### Acquisition of Redberry enables us to have a platform for investments in the digital business

#### **About Redberry**

- One of the most successful Georgian digital marketing agency
- Providing tech-based marketing solutions to large Georgian corporates and government agencies
- ➤ US\$ 0.4 million cash consideration to acquire 60% equity stake

# US\$ 2.8 million new capital injected for digital start-up development



Redberry has developed app "Lunchoba", engaged in delivering ready-food made to the offices.

### **Content**



- 1. Georgia Capital at a glance
- 2. Georgia Capital strategy & capital allocations
- 3. Results discussion | Georgia Capital
- 4. Portfolio overview
- 5. Georgian macro overview
- 6. Appendices

# Sovereign ratings with stable outlook and favourable macro fundamentals



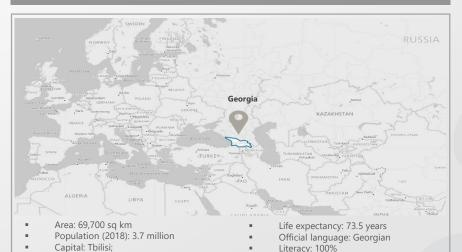
Key	Rating	s Hig	hlights
-----	--------	-------	---------

Rating Agency	Rating	Outlook	Affirmed
Moody's	Ba2	Stable	September 2019
S&P Global	ВВ	Stable	October 2019
FitchRatings	ВВ	Stable	February 2019

#### Georgia is favorably placed among peers

Country	Country Rating	Fitch Rating Outlook
Armenia	BB-	Stable
Azerbaijan	BB+	Stable
Belarus	В	Stable
Czech Republic	AA-	Stable
Georgia	ВВ	Stable
Kazakhstan	BBB	Stable
Turkey	BB-	Stable
Ukraine	В	Positive

#### **General Facts**



#### **Economy**

Currency (code): Lari (GEL)

- Nominal GDP (Geostat) 2018: GEL 41.1 billion (US\$16.2 billion)
- Real GDP growth rate 2014-2018: 4.6%, 2.9%, 2.8%, 4.8%, 4.7%
- Real GDP 2007-2018 annual average growth rate: 4.5%
- GDP per capita 2018 (PPP, international dollar) IMF: 11,485
- Annual inflation 2019: 4.9%
- External public debt to GDP 2018: 34.3%

# Georgia's key economic drivers



# Liberal economic policy

#### Top performer globally in WB Doing Business over the past 12 years

- Liberty Act (effective January 2014) ensures a credible fiscal and monetary framework:
- Fiscal deficit/GDP capped at 3%; Public debt/GDP capped at 60%;
- Business friendly environment and low tax regime (attested by favourable international rankings);

# Regional logistics and tourism hub

#### A natural transport and logistics hub, connecting land-locked energy rich countries in the east and European markets in the west

- Access to a market of 2.8 billion customers without customs duties: Free trade agreements with EU, China, Hong Kong, CIS and Turkey and GSP with USA, Canada, Japan, Norway and Switzerland; FTA with Israel and India under consideration.
- Tourism revenues on the rise: tourism inflows stood at US\$ 3.3 billion in 2019 and international travelers reached 9.4 million in 2019 (up 7.8% y-o-y), out of which tourist arrivals were up 6.8% y-o-y to 5.1 million.
- Regional energy transit corridor accounting for 1.6% of the world's oil and gas transit volumes.

#### Strong FDI

#### An influx of foreign investors on the back of the economic reforms have boosted productivity and accelerated growth

- FDI stood at US\$ 1.3 billion (7.8% of GDP) in 2018.
- FDI averaged 9.8% of GDP in 2007-2018.

# Support from international community

#### Georgia and the EU signed an Association Agreement and DCFTA in June 2014

- Visa-free travel to the EU is another major success in Georgian foreign policy. Georgian passport holders were granted free visa entrance to the EU countries from 28 March 2017.
- Discussions commenced with the USA to drive inward investments and exports.
- Strong political support from NATO, EU, US, UN and member of WTO since 2000; Substantial support from DFIs, the US and EU.

# Electricity transit hub potential

#### Developed, stable and competitively priced energy sector

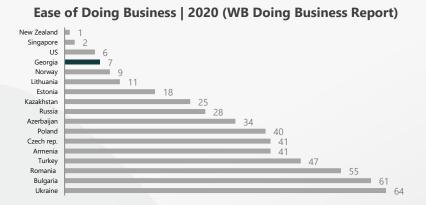
- Only 20% of hydropower capacity utilized; 155 renewable (HPPs/WPPs/SPPs) energy power plants are in various stages of construction or development.
- Georgia imports natural gas mainly from Azerbaijan.
- Significantly boosted transmission capacity in recent years, a new 400 kV line to Turkey and 500 kV line to Azerbaijan built, other transmission lines to Armenia and Russia upgraded.
- Additional 2,000 MW transmission capacity development in the pipeline, facilitating cross-border electricity trade and energy swaps to Eastern Europe.

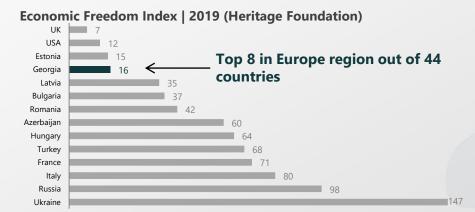
#### Political environment stabilised

- Georgia underscored its commitment to European values by securing a democratic transfer of political power in successive parliamentary, presidential, and local elections and by signing an Association Agreement and free trade agreement with the EU.
- New constitution amendments passed in 2013 to enhance governing responsibility of Parliament and reduce the powers of the Presidency.
- Continued economic relationship with Russia, although economic dependence is relatively low.
- Russia began issuing visas to Georgians in March 2009; Georgia abolished visa requirements for Russians Russia announced the easing of visa procedures for Georgians citizens
  effective December 23, 2015.
- Direct flights between the two countries resumed in January 2010. However, they have been banned again since July 2019 following the decision from Russia.
- Member of WTO since 2000, allowed Russia's access to WTO; In 2013 trade restored with Russia.
- In 2019, Russia accounted for 13.2% of Georgia's exports and 10.8% of imports.

### **Institutional oriented reforms**

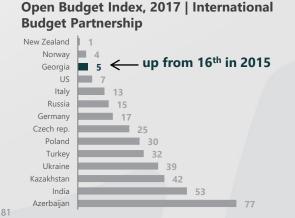






#### **Corruption Perception Index | TI 2019** Georgia is on Poland Georgia par with EU Czech Republic member states Latvia Italy Slovakia Belarus Romania Bulgaria Armenia Turkey Kazakhstan Moldova Ukraine Azerbaijan 126 Russia Uzbekistan 153

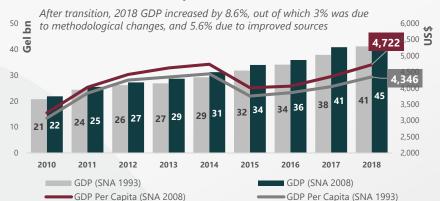




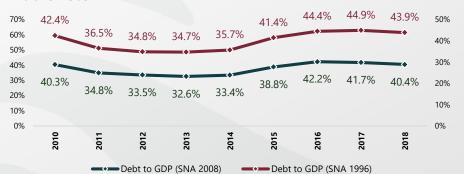
# Methodological changes led GDP and external measures to improve



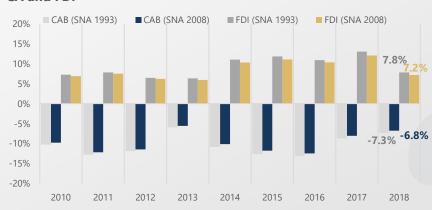
#### **Nominal GDP and GDP Per Capita**



#### **Public Debt**



#### **CA and FDI**



#### Methodological changes and improved sources

- Methodological changes mainly concern FISIM\*, R&D expenditures, and imputed rent of occupied dwellings.
- Improved sources include the shadow economy, illegal activities, and intermediate consumption.

Data Sources: NBG, GeoStat, IMF

<sup>\*</sup> Financial intermediation services indirectly measured.

### **Diversified resilient economy**

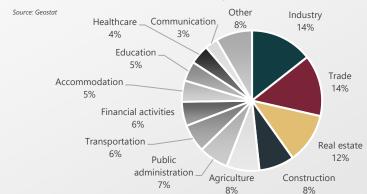
### GEORGIA CAPITAL

#### **Gross domestic product**



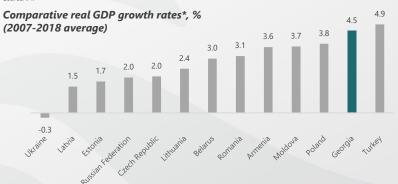


#### **Diversified nominal GDP structure, 9M19**



#### One of the Fastest Developing Economies in the Region

Source: IMF



#### Monthly Economic Activity Estimate, y-o-y growth

Source: Geostat

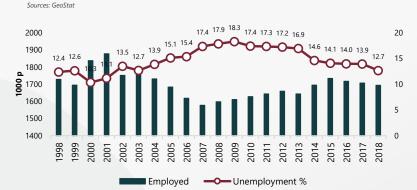
Economic activity increased by 5.2% in 20191



<sup>\*</sup> Data for Georgia corresponds to the previously used SNA 1993 methodology.

### Room for further job creation

Unemployment rate down 1.3 ppts y-o-y to 12.7% in 2018



#### Average monthly nominal earnings in business sector





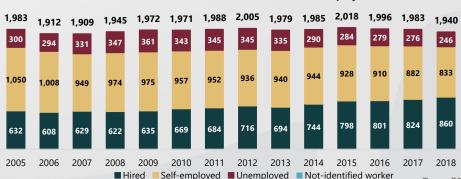
#### **UNDP Human Development Index**



#### **Labor force decomposition 2018**

Sources: GeoStat

#### Hired workers accounted 51% in total employment in 2018



Page 59

### **Inflation targeting since 2009**

### GEORGIA CAPITAL

#### Inflation y-o-y vs. inflation target

Sources: NBG, GeoStat

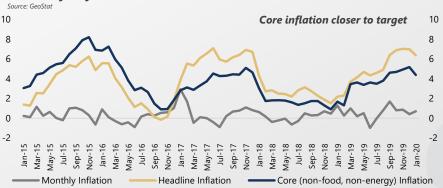
Following a temporary supply side shock and inflationary expectations stemming from depreciated NEER, we expect inflation to converge to the 3% target by the end of 2020, with annual expected inflation slightly above 4%



#### M2 vs. inflation, y-o-y,%







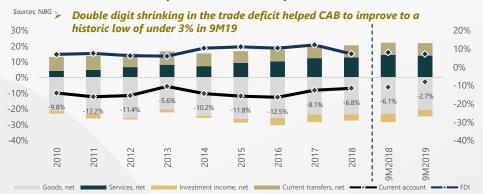
#### **Average monthly nominal earnings**



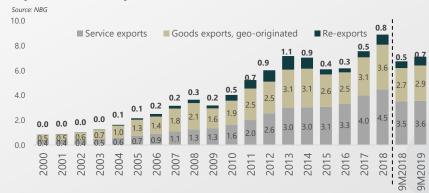
### **Current account deficit down to historic lows**



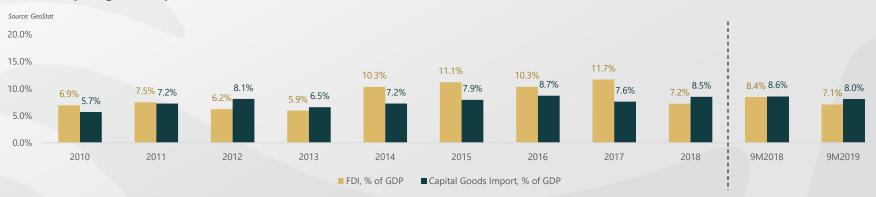




#### **Exports and Re-exports, US\$ billion**



#### FDI and capital goods import



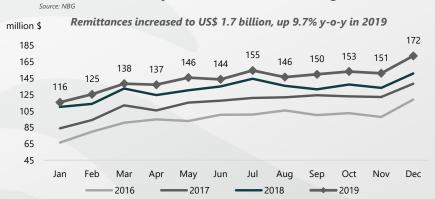
### **Diversified sources of capital**







#### Remittances - steady source of external funding

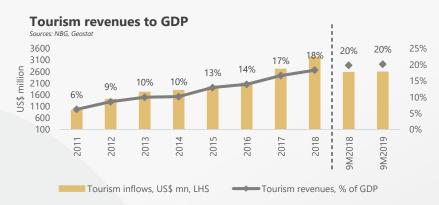


#### **Export continues to support economic growth**

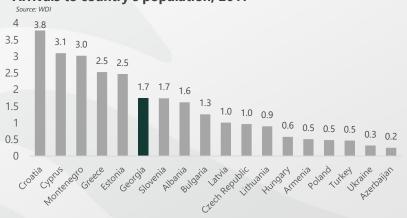


### Tourism sector on the rise



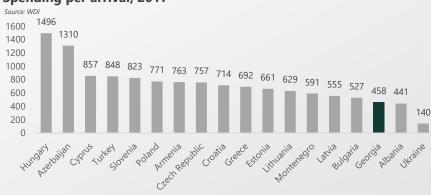


#### Arrivals to country's population, 2017



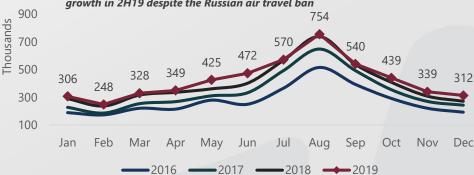
#### Spending per arrival, 2017

Source: GNTA



#### **Number of Tourists (overnight visitors)**

In 2019, the number of overnight visitors increased by 6.8% y-o-y, including 4.6% growth in 2H19 despite the Russian air travel ban



### **Diversified foreign trade**



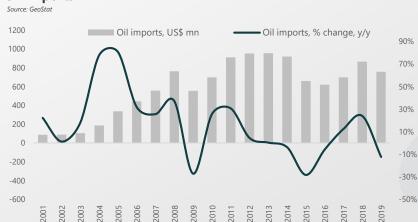


Sep-17 Nov-17 Mar-18 May-18 Sep-18 Nov-18

make which was a change y/y, trade deficit, RHS



#### Oil imports



#### **Electricity generation and trade, GWH**

Mar-17 May-17

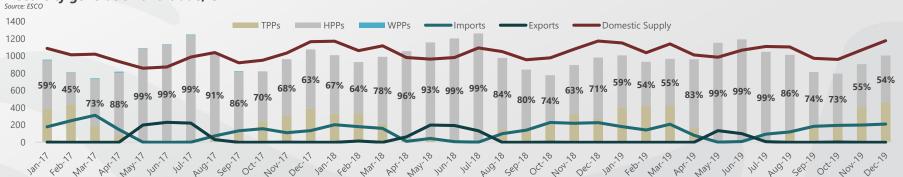
Trade Deficit, US\$ mn, LHS

-300

-400

-500

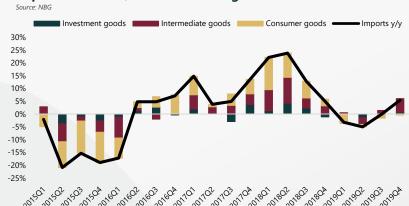
-600



### **Diversified foreign trade**

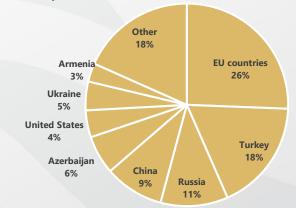
### GEORGIA CAPITAL



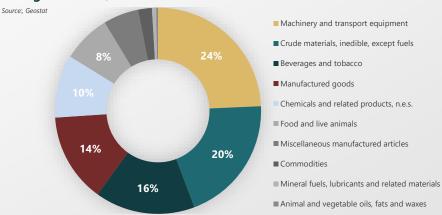


#### Import countries, 2019

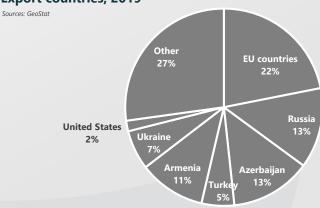
Sources: GeoStat



#### Foreign Demand, 2019



#### **Export countries, 2019**



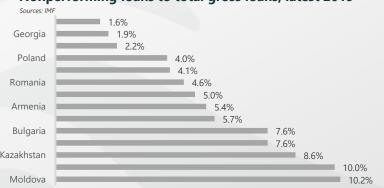
# Prudent monetary policy ensures macro-financial stability



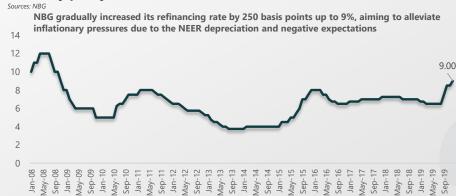
#### **International reserves**



#### Nonperforming loans to total gross loans, latest 2019



#### **Monetary policy rate**



#### Monetary policy rate remains low vs. peers



## Floating exchange rate - policy priority



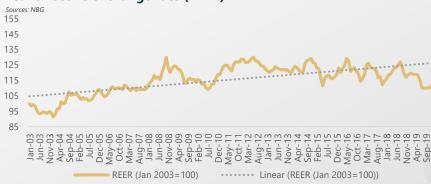
#### **Central Bank's interventions**

Sources: NBG



#### Bilateral exchange rate indices (Dec2012=100)

#### Real effective exchange rate (REER)



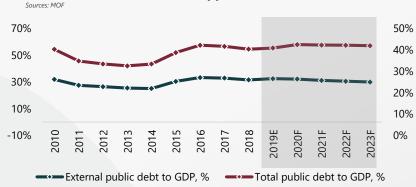
#### **Dollarization ratios**



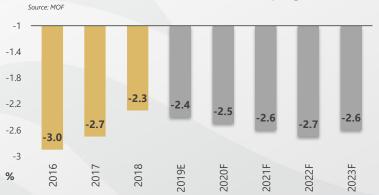
# Low public debt



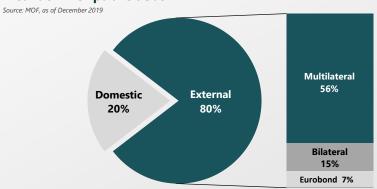
#### Public debt as % of GDP is capped at 60%



#### **Modified Fiscal Deficit, % of GDP (IMF programme)**



#### **Breakdown of public debt**



#### **Current vs Capital Expenditure, % of GDP**



# **Growth-oriented government reforms (2019-2020)**



### 1

#### **Structural Reforms**

#### Tax Reform

- Favorable tax rates for SME development
- Special tax regimes for regional offices of multinational companies
- Enhancing easiness of tax compliance

#### Capital Market Reform

- Boosting stock exchange activities
- Development of local bond market

#### Pension Reform

Introduction of private pension system

#### PPP Reform

Introduction of transparent and efficient PPP framework

#### Public Investment Management Framework

Improved efficiency of state projects

#### Law of Georgia on Entrepreneurs

 New law will be drafted reflecting requirements of Association Agreement between EU and Georgia

#### Responsible Lending

- Regulatory actions to support responsible lending
- Decrease household over indebtedness

#### Maximizing Government Effectiveness

- Modification of government support programs based on performance
- Association Agreement Agenda

#### 2

#### **Promoting Transit & Tourism Hub**

- Roads
  - Plan to finish all spinal projects by 2020 East-West Highway, other supporting infrastructure
- Rail
  - Baku Tbilisi Kars new railroad line
  - Railway modernization and integration in international transport systems



#### **Education**

- General Education Reform
- Maximising quality of teaching in secondary schools
- Fundamental Reform of Higher Education
  - Based on the comprehensive research of the labour market needs
- Improvement of Vocational Education
  - Increase involvement of the private sector in the professional education

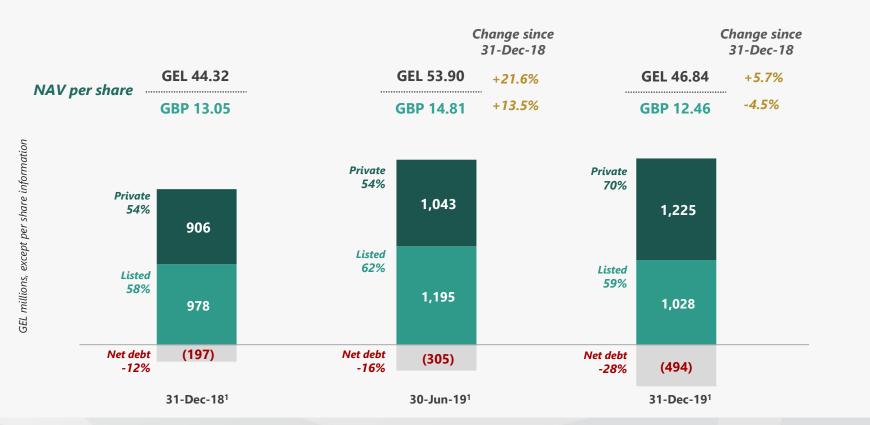
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### **Net Asset Value evolution**





# **Portfolio overview | 31 December 2019**



GEL thousands unless otherwise noted	Ownership %	Valuation Method	Multiples			Fai	r Values			
			Dec-19	Jun-19	Dec-18	Dec-19	Jun-19	change	Dec-18	Change
Listed Portfolio Companies						1,027,814	1,194,712	-14.0%	977,827	5.1%
GHG	70.6%	Public markets				430,079	661,413	-35.0%	520,332	-17.3%
BoG	19.9%	Public markets				597,735	533,299	12.1%	457,495	30.7%
<b>Private Portfolio Companies</b>						1,225,269	1,042,811	17.5%	905,547	35.3%
Late Stage						692,746	681,973	1.6%	628,326	10.3%
Water Utility	100%	EV/EBITDA LTM	8.8	9.0	8.8	483,970	459,706	5.3%	431,017	12.3%
Housing Development	100%	Discounted Cash Flows				43,853	60,858	-27.9%	66,785	-34.3%
P&C Insurance	100%	P/E (LTM)	9.0	9.1	7.4	164,923	161,409	2.2%	130,524	26.4%
Early Stage						439,477	314,901	39.6%	271,288	62.0%
Renewable Energy	65%-100%	At acquisition price				106,800	62,737	70.2%	61,182	74.6%
Hospitality & Commercial RE	100%	NAV <sup>1</sup>				245,558	182,431	34.6%	149,079	64.7%
Beverages	87%					87,119	69,733	24.9%	61,027	42.8%
Of which, wine		EV/EBITDA (LTM)	10.0	9.9	9.1	72,042	59,633	20.8%	56,771	26.9%
Of which, beer		EV/Sales (LTM)	2.2	2.1	2.2	15,077	10,100	49.3%	4,256	NMF
Pipeline						93,046	45,937	NMF	5,933	NMF
Education	70%-90%	At acquisition price				56,350	11,209	NMF	7,071	NMF
Auto Service	100%	EV/EBITDA	10.4	10.1		25,757	24,363	5.7%	(1,326)	NMF
Digital Services	60%	At acquisition price				8,790	8,790	NMF	-	NMF
Other		At cost				2,149	1,575	36.4%	188	NMF
Total Portfolio Value						2,253,083	2,237,523	0.7%	1,883,374	19.6%

<sup>(1)</sup> NAV for the hospitality & commercial real estate business refers to IFRS 13 FV measurement methodology.

## Number of outstanding shares overview & Value creation reconciliation | 2019



## **Number of outstanding shares overview**

	# of shares issued (1)	Unawarded shares in trust (2)	# of outstanding shares (1) + (2)
Opening balance at 31 December 2018	39,384,712	(1,295,154)	38,089,558
Buybacks*	(2,085,014)	(1,409,350)	(3,494,364)
Cancellation of prior year buybacks (held in treasury)	(565,361)	-	(565,361)
Transfer of treasury shares to management trust	-	(686,468)	(686,468)
Share compensation awards	-	663,168	663,168
Issue of shares for the acquisition of a 13.6% equity stake in GHG	3,435,438	-	3,435,438
Closing balance at 31 December 2019	40,169,775	(2,727,804)	37,441,971

<sup>&</sup>gt; The buyback and cancellation together with issuance of 3.4 million shares drove a 1.7% decrease in the number of outstanding shares during 2019.

## Value creation – reconciliation of Management Income Statement with NAV Statement

GEL '000, unless otherwise noted	Per Mana	Per NAV Statement		
	Dividend income (1)	Investment return (2)	Total (1) + (2)	
Listed portfolio companies	28,932	(62,869)	(33,937)	(33,937)
Of which, Georgia Healthcare Group PLC	3,982	(203,109)	(199,127)	(199,127)
Of which, Bank of Georgia Group PLC	24,950	140,240	165,190	165,190
Private portfolio companies	93,287	75,021	168,308	168,308
Late Stage	93,287	63,722	157,009	157,009
Of which, Water Utility	22,000	52,953	74,953	74,953
Of which, Housing Development	59,254	(23,630)	35,624	35,624
Of which, P&C Insurance	12,033	34,399	46,432	46,432
Early Stage	-	(5,098)	(5,098)	(5,098)
Of which, Renewable energy	-	<u>-</u>	-	-
Of which, Hospitality & Commercial Real Estate	-	9,918	9,918	9,918
Of which, Beverages	-	(15,016)	(15,016)	(15,016)
Pipeline businesses	-	16,396	16,396	16,396
Of which, Auto Service		17,056	17,056	17,056
Of which, other	-	(659)	(659)	(659)
Total investment return / total value creation	122,219	12,152	134,371	134,371

<sup>\*2.1</sup> million shares bought back under the programme, were cancelled in 2019. 1.4 million shares were repurchased on the market for management trust.

# Multiple of Invested Capital (MOIC) | 31 December 2019



GEL millions	Gross Investment	Sell down	Dividends	Fair Value	МОІС	Realized MOIC
	(1)	(2)	(3)	(4)	(2+3+4) / (1)	(2+3) / (1)
Listed Investments	381	418	138	1,028	4.2x	1.5x
Georgia Healthcare Group PLC	252	131	4	430	2.2x	0.5x
Bank of Georgia Group PLC	129	287	134	598	7.9x	3.3x
Private investments, late stage	316	-	270	693	3.0x	0.9x
Water Utility	214	-	82	484	2.6x	0.4x
Housing Development	92	-	152	44	2.1x	1.6x
P&C Insurance	10	-	36	165	19.7x	3.5x
Private investments, early stage	450	-	-	439	1.0x	-
Renewable Energy	99	-	-	107	1.1x	-
Hospitality and Commercial Real Estate	194	-	-	246	1.3x	-
Beverage	157	-	-	87	0.6x	-
Of which, wine	62	-	-	72	1.2x	-
Of which, beer	96	-	-	15	0.2x	-
Pipeline	77	-	-	93	1.2x	-
Education	56	-	-	56	1.0x	-
Auto Service	10	-	-	26	2.6x	-
Digital Services	9	-	-	9	1.0x	-
Other	2	-	-	2	1.0x	-
Total	1,224	418	408	2,253	2.5x	0.7x

## **2H19 NAV overview**

GEL thousands unless otherwise noted	Jun-19	1. Value	2a.	2b. Buybacks	2c. Dividends	3. Operating	4. Liquidity management/ FX	Dec-19	Change %
		creation	Investments	•		expenses	/Other		
Listed Portfolio Companies	1,194,712	(279,754)	112,856	-	-	_	-	1,027,814	-14.0%
GHG <sup>1</sup>	661,413	(344,190)	112,856	-	-	-	-	430,079	-35.0%
BoG <sup>1</sup>	533,299	64,436	-	-	-	-	-	597,735	12.1%
Private Portfolio Companies	1,042,811	67,540	181,460	-	(66,542)	<u>-</u>	-	1,225,269	17.5%
Late Stage	681,973	77,315	-	-	(66,542)	<u>-</u>	-	692,746	
Water Utility	459,706	46,264	-	-	(22,000)	-	-	483,970	5.3%
Housing Development	60,858	23,504	-	-	(40,509)	-	-	43,853	-27.9%
P&C Insurance	161,409	7,547	-	-	(4,033)	-	-	164,923	2.2%
Early Stage	314,901	(10,510)		-	-	<u>-</u>	-	439,477	
Renewable Energy	62,737	-	44,063	-	-	-	-	106,800	
Hospitality and Commercial RE	182,431	2,841	60,286	-	-	-	-	245,558	34.6%
Beverages	69,733	(13,351)	30,737	-	-	-	-	87,119	24.9%
Of which, wine	59,633	(3,689)	16,098	-	-	-	-	72,042	20.8%
Of which, beer	10,100	(9,662)	14,639	-	-	-	-	15,077	49.3%
Pipeline	45,937	735	46,374	-	-	-	-	93,046	102.6%
Education	11,209	-	45,141	-	-	-	-	56,350	NMF
Auto Service	24,363	1,394	-	-	-	-	-	25,757	5.7%
Digital Services	8,790	-	-	-	-	-	-	8,790	0.0%
Other	1,575	(659)	1,233	-	-	-	-	2,149	36.4%
Total Portfolio Value (1)	2,237,523	(212,214)	294,316	-	(66,542)	-	-	2,253,083	0.7%
Net Debt (2)	(304,519)	_	(150,318)	(66,046)	39,916	(10,301)	(2,297)	(493,565)	62.1%
of which, Cash and liquid funds	323,959	-	(145,679)		39,916	(10,301)	70.040	211,889	
of which, Loans issued	232,289	-	(4,639)	-	-	-	(75,766)	151,884	
of which, Gross Debt	(860,767)	-	-	-	-	-	3,429	(857,338)	-0.4%
Net other assets/ (liabilities) (3)	5,361	-	(31,142)	1,200	26,626	(7,481)	(214)	(5,650)	NMF
of which, share based compensation	-	-	-	-	-	(7,481)	7,481	-	-
Net Asset Value (1)+(2)+(3)	1,938,365	(212,214)	112,856	(64,846)	_	(17,782)	(2,511)	1,753,868	-9.5%
NAV change %		-10.9%		-3.3%	-	-0.9%	-0.1%	-9.5%	
Shares outstanding	35,961,403	-	3,435,438	(1,954,870)	-	-	-	37,441,971	4.1%
Net Asset Value per share	53.90	(5.90)	(1.83)	1.23		(0.49)	(0.07)	46.84	-13.1%
NAV per share change %		-10.9%	-3.4%	2.3%	-	-0.9%	-0.1%	-13.1%	

# **Georgia Capital's board of directors**



## **Board of directors - Georgia Capital PLC**



Irakli Gilauri, Chairman & CEO

Experience: formerly BGEO Group CEO; Up to 20 years of experience in the banking, investment and finance. BMS in banking from CASS Business School, London; BBS from University of Limerick, Ireland



Caroline Brown, Independent Non-Executive Director

Experience: Chief Financial Officer at Listen Media Campaign Company, Chief Innovation Officer and Founding Partner at Cambridge Advisory Partners



Jyrki Talvitie, Independent Non-Executive Director

Experience: 28 years of experience in the banking, including Sberbank, VTB, East Capital and Bank of New York in both buy and sell-side transactions



David Morrison, Senior Independent Director

Experience: formerly Director at Sullivan & Cromwell with a track record of over 28 years, Founding CEO of the Caucasus Nature Fund (CNF)



Kim Bradley, Independent Non-executive Director

Experience: Goldman Sachs AM, Senior Executive at GE Capital, President of Societa Gestione Crediti, Board Chairman at Archon Capital Deutschland



**Massimo Gesua'sive Salvadori**, Independent Non-Executive Director

Experience: currently an analyst at Odey asset management, formerly with McKinsey & Company for over 9 years

## 5 out of 6 members are independent

# Georgia Capital's highly experienced management team



## **Georgia Capital Management**



#### Irakli Gilauri, Chairman & CEO

Formerly CEO of BGEO Group since 2011, joined as CFO of Bank of Georgia in 2004. Mr Gilauri was appointed Chairman of the Bank in September 2015, having previously served as CEO of the Bank since May 2006. Up to 20 years of experience in the banking. investment and finance. Prior, he was EBRD (European Bank for Reconstruction and Development) banker. Over the last decade, Irakli's leadership has been instrumental in creating major players in a number of Georgian industries, including banking, healthcare, utilities and energy, real estate, insurance and wine. Holds an MS in banking from CASS Business School.



#### Avto Namicheishvili, Deputy CEO

Formerly he was BGEO Group General Counsel. Joined as a General Counsel at the Bank of Georgia in 2007, and has since played a key role in all of the Group's equity and debt raises on the capital markets, and over 25 mergers and acquisitions. Prior, was a Partner at a leading Georgian law firm. Holds LL.M. in international business law from Central European



#### Ekaterina Shavgulidze, Chief Investment Officer

Formerly served as Head of Funding and Investor Relations in BGEO Group. Joined BGEO as a CEO of healthcare services business in 2011. Most recently Eka played a key role in the GHG IPO as a Group Head of IR. Prior, she was an Associate Finance Director at AstraZeneca, UK, Holds an MBA from Wharton Business School,



### Giorgi Alpaidze, Chief Financial Officer

Formerly BGEO Group CFO. Joined BGEO as Head of Group's Finance, Funding and Investor Relations in 2016. He has extensive international experience in banking, accounting and finance. Previously he was a senior manager in Ernst & Young LLP's Greater New York City's assurance practice. BBA from the European School of Management in Georgia. U.S. Certified Public Accountant .



#### la Gabunia, Chief Exit Strategy Officer

Formerly Investment Director at Georgia Capital. Joined BGEO as an Investment Director in 2017. Ia has over 10 years of experience in banking and investment management. Prior to ioining BGEO la served as Head of Corporate Banking at Bank Republic, Societe Generale Group. Previously she held numerous executive positions in the leading Georgian companies, la holds a BSc degree from London School of Economics and Political Science,



#### Nikoloz Gamkrelidze, CEO, Georgia Healthcare Group

Previously deputy CEO (Finance) of BGEO Group. Our healthcare business story starts with Nick, who started it in 2006, and has successfully led it through outstanding growth and most recently the IPO on the London Stock Exchange. Holds an MA in international healthcare management from the Tanaka Business School of Imperial College London.



#### Archil Gachechiladze, CEO, Bank of Georgia

Previously CEO at GGU, the Group's water utility and renewable businesses. Prior to that Archil was a Deputy CEO in charge of corporate banking in BoG. He launched the Bank's industry and macro research, brokerage, and advisory businesses. Previously, he was an Associate at Lehman Brothers Private Equity in London, and worked at Salford Equity Partners, EBRD, KPMG, Barents, and the World Bank, Holds MBA with distinction from Cornell University and is CFA charterholder.



#### Avto Namicheishvili, Interim CEO, Georgia Global Utilities

Staring from 28-Jan-19, Avto assumes the role of interim CEO of the Group's Water Utility and Renewable Energy businesses, in addition to his deputy CEO role at Georgia Capital. Formerly he was BGEO Group General Counsel. Joined as a General Counsel at the Bank of Georgia in 2007, and has since played a key role in all of the Group's equity and debt raises on the capital markets, and over 25 mergers and acquisitions. Prior, was a Partner at a leading Georgian law firm. Holds LL.M. in international business law from Central European University, Hungary,



## Irakli Burdiladze, Co-CEO, Georgia Real Estate\*

Joined as a CFO at the Bank of Georgia in 2006. Before taking leadership of real estate business in 2010, he served as the COO of the Bank, Prior he was a CFO at a leading real estate developer and operator in Georgia. Holds a graduate degree in International Economics and International Relations from the Johns Hopkins University School of Advanced International



#### Shota Berekashvili, Co-CEO, Georgia Real Estate\*

Joined JSC m<sup>2</sup> Real Estate in 2017. Before joining m<sup>2</sup> from 2009 to 2017 Shota was the founder and the CEO of "BK Capital" construction company. From 2003 to 2009 worked in Moscow as CFO of "BK Capital". From 1999 to 2003 worked in investment banking sector in NY and London. In 1999 Shota graduated from Columbia University NY with Bachelor's degree in Science and in 2002 Shota graduated from Cass Business School London with Master's Degree in Corporate Finance and Risk Management.



## Giorgi Baratashvili, CEO, Aldagi

Joined as the Head of Corporate Clients Division of Aldagi in 2004. Before taking the leadership of our P&C insurance business in 2014, he served as Deputy CEO of Aldagi in charge of strategic management for corporate sales and corporate account management. Holds the Master Diploma in International Law.



#### Temo Jankarashvili, CEO, Wine Business

CEO of Wine business since November 2019, in addition to his CFO role at beer business. Formerly CFO at Rustavi Azot JSC. He has an extensive experience in finance. Previously, worked for BGEO Group for 11 years, served as a VIP Director at Bank of Georgia, successfully leading the commercial lending team, covering structured financing, M&As, LBOs and project financing. Holds BBA degree in Banking and Finance from Tbilisi State University.



### Tornike Nikolaishvili, CEO, Beer Business

CEO of beer business since September 2018, having previously been Chief Marketing Officer at Bank of Georgia from March 2018. Previously he was a Commercial Director at EFES Georgia - Natakhtari Brewery. Before joining EFES, he was an Advertising Manager of Cartu-Universal. Overall, he has 15 years' experience in FMCG sector. Holds BBA degree of European School of

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# **Reconciliation of management accounts to IFRS**



				Inco	me state	ments re	conciliation,	FY19						
GEL '000, unless otherwise noted	GHG	воб	Water Utility	Housing Development	P&C Insurance	Renewable Energy	Hospitality and Commercial RE		Auto Service	Digital Services	Other	Corporate Center	Inter- Business Eliminations/ Consolidations	Group Total
Total investment return	(203,109)	140,240	52,953	(23,630)	34,399		9,918	(15,017)	17,056	-	(659)	81,349	-	93,500
Net foreign currency loss/ non-recurring expenses	=	=	-	-	=	=	=		=	=	=	(21,949)	=	(21,948)
Net Income (Investment Basis)	(203,109)	140,240	52,953	(23,630)	34,399	-	9,918	(15,017)	17,056	-	(659)	59,400	-	71,551
Difference between Shareholder return and IFRS profit of portfolio companies	226,430	(140,240)	(17,483)	6,834	(16,119)	2,796	5,932	(10,884)	(23,625)	264	2,558	-	-	36,463
Profit attributable to non-controlling shareholders	38,229	-	-	-	-	833	(28)	(4,782)	(160)	125	787	-	-	35,004
Gain on change in Investment entity status	-	-	-	-	-		-	-	-	-	-	588,830	-	588,830
Reversal of intragroup dividend income	-	-	-	-			-	-	=	-	-	-	(97,268)	(97,268)
Reversal of Hotel revaluation gains for Group consolidation purposes	-	-	-	-	-	-	-	-			-	-	(16,517)	(16,517)
Reversal of Fair valuation of Debt securities measured at FVOCI	-	-	-	- 1-	-	-	-	-	-	-	-	-	(6,231)	(6,231)
Reversal of gains on intragroup sale of assets	-	-	-	-	-	-	-	-	-	-	-	-	(3,425)	(3,425)
Other	-	-		-	-	-	-	-				-	(4,141)	(4,141)
Profit for the period (IFRS Consolidated)	61,550	-	35,470	(16,796)	18,280	3,629	15,822	(30,683)	(6,729)	389	2,686	648,230	(127,582)	604,266
				Balance s	sheet rec	onciliatio	on, 31 Decem	ber 2019						
GEL '000, unless otherwise noted	GНG	BOG	Water Utility	Housing Development	P&C Insurance	Renewable Energy	Hospitality and Commercial RE	Beverages	Auto Service	Digital Services	Other	Corporate Center	Inter- Business Eliminations/ Consolidations	Group Total
Fair Value FS	430,079	597,735	483,970	43,853	164,923	106,800	245,558	87,119	25,757	8,790	58,499	(499,215)	-	1,753,868
Transfer of Market value of 19.9% in BoG to Corporate Center	-	(597,735)	-	-	-	-	-	-			-	597,735	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	(1,847)	(1,847)
Total equity attributable to shareholders of Georgia Capital (IFRS)	430,079	-	483,970	43,853	164,923	106,800	245,558	87,119	25,757	8,790	58,499	98,520	(1,847)	1,752,021

# **Georgia Capital Consolidated IFRS Accounts**



Consolidated IFRS	Income S	Stateme	ent
GEL '000, unless otherwise noted	2019	2018	change
Revenue	1,473,437	1,282,995	14.8%
Cost of sales	(883,024)	(789,884)	11.8%
Gross profit	590,413	493,111	19.7%
Operating expenses	(317,927)	(268,608)	18.4%
EBITDA	272,486	224,503	21.4%
Share in profit of associates	357	247	44.5%
Dividend income	24,953	23,875	4.5%
Depreciation and amortisation	(110,075)	(66,449)	65.7%
Net foreign currency (loss)/ gain	(41,663)	(37,546)	11.0%
Net realized gains from investment securities measured at FVPL Net realized gains from investment	1,654	-	NMF
securities measured at FVOCI	1,187	-	NMF
Interest income	30,672	23,275	31.8%
Interest expense	(150,370)	(96,895)	55.2%
Net operating income before non- recurring items	29,201	71,010	-58.9%
Net non-recurring items	(9,130)	(41,251)	-77.9%
Gain from change in investment entity status	588,828	-	NMF
Profit before income tax expense	608,899	29,759	NMF
Income tax expense	(4,633)	(3,606)	28.5%
Profit for the period	604,266	26,153	NMF
Total profit / (loss) attributable to:			
– shareholders of Georgia Capital PLC	569,262	(254)	NMF
- non-controlling interests	35,004	26,407	32.6%
– basic earnings per share	16.45	(0.01)	NMF

16.09

NMF

- Diluted earnings per share

ment of	Cash Flo	ow
2019	2018	Change
256,291	163,502	56.8%
(572,400)	(590,182)	-3.0%
(248,735)	-	NMF
63,716	296,946	-78.5%
(3,295)	(8,416)	NMF
(255,687)	(138,149)	85.1%
256,930	346,239	-25.8%
-	48,840	NMF
1,243	256,930	-99.5%
	2019 256,291 (572,400) (248,735) 63,716 (3,295) (255,687) 256,930	256,291 163,502 (592,400) (590,182) (248,735) - 63,716 296,946 (3,295) (8,416) (255,687) (138,149) 256,930 346,239 48,840

Consolidated IFRS	Balance S	heet
GEL '000, unless otherwise noted	31-Dec-19	31-Dec-18
Cash and cash equivalents	1,243	256,930
Amounts due from credit institutions	-	40,299
Marketable securities	-	71,824
Accounts receivable	-	170,228
Insurance premiums receivable	-	57,801
Inventories	-	276,230
Investment properties	-	151,232
Prepayments	234	117,909
Income tax assets	-	2,405
Property and equipment Goodwill	-	1,573,624
	-	142,095
Intangible assets Other assets	-	51,471
Equity investments at fair value	1 750 107	251,462 457,495
Assets of disposal group held for sale	1,758,197	457,495
Total assets	1,759,674	3,621,005
Accounts payable	1,733,074	143,114
Insurance contracts liabilities		68,207
Income tax liabilities	_	1,119
Deferred income	_	62,345
Borrowings	_	764,355
Debt securities issued	_	916,401
Other liabilities	7,653	235,771
Total liabilities	7,653	2,191,312
Total equity attributable to shareholders of Georgia Capital PLC	1,752,021	1,100,688
Non-controlling interests		329,005
Total equity	1,752,021	1,429,693
Total liabilities and equity	1,759,663	3,621,005
• •		

# **Georgia Capital FY19 Performance (management accounts)**



Income Statement			
GEL '000, unless otherwise noted	FY19	FY18	Change
Dividend income	122,219	72,504	68.6%
Interest income	39,044	35,282	10.7%
Realised / unrealised (loss)/ gain on liquid funds	9,547	(5,984)	NMF
Interest expense	(55,071)	(44,711)	23.2%
Gross operating income	115,739	57,091	NMF
Operating expenses	(34,391)	(18,689)	84.0%
GCAP net operating income	81,348	38,402	NMF
Fair value changes of portfolio companies			
Listed portfolio companies	(62,869)	(661,655)	-90.5%
Of which, Georgia Healthcare Group PLC	(203, 109)	(413,148)	-50.8%
Of which, Bank of Georgia Group PLC	140,240	(248,507)	NMF
Private portfolio companies	75,021	(94,058)	NMF
Late Stage	63,722	(86,944)	NMF
Of which, Water Utility	52,953	(67,164)	NMF
Of which, Housing Development	(23,630)	(8,824)	NMF
Of which, P&C Insurance	34,399	(10,956)	NMF
Early Stage	(5,098)	(6,682)	-23.7%
Of which, Renewable energy	-	4,700	NMF
Of which, Hospitality & Commercial Real Estate	9,918	40,515	-75.5%
Of which, Beverages	(15,016)	(51,897)	-71.1%
Pipeline businesses	16,397	(432)	NMF
Of which, Auto Service	17,056	(1,326)	NMF
Of which, other	(659)	894	NMF
Total investment return	12,152	(755,713)	NMF
Income before foreign exchange movements	02 500	(717 211)	NMF
and non-recurring expenses	93,500	(717,311)	INIVIE
Net foreign currency loss	(20,967)	(25,371)	-17.4%
Non-recurring expenses	(982)	(23,449)	NMF
Net Income	71,551	(766,131)	NMF

Cash flow, Georgia Capital stand-alone			
GEL thousands unless otherwise noted	FY19	FY18	Change
Dividends received	72,876	72,446	0.6%
Interest received	39,853	27,909	42.8%
Interest paid	(51,923)	(45,838)	13.3%
Cash inflow from Operations before operating expenses	60,806	54,517	11.5%
GCAP operating expenses	(19,280)	(10,513)	83.4%
Cash inflow from operations	41,526	44,004	-5.6%
Capital allocations	(188,842)	(85,048)	NMF
Loans (Issued)/Repaid	164,407	(275,102)	NMF
of which, Loans to portfolio companies	52,370	(153,187)	NMF
of which, Loans to third parties	112,037	(121,915)	NMF
Cash outflow on buybacks	(124,737)	(87,414)	42.7%
of which, management trust	(46,685)	(42,628)	9.5%
of which, Staff ESOP	(2,588)	-	NMF
of which, Buyback programme	(75,464)	(44,786)	68.5%
(Purchase)/Sale of PPE	32	(924)	NMF
Fees paid	(5,750)	(321)	NMF
Cash outflow/inflow from financing activities	-	467,434	NMF
Proceeds from debt securities issued	-	715,729	NMF
Repayment of borrowings from former Parent company	-	(248,295)	NMF
Demerger related outflows	(587)	(32,597)	-98.2%
FX Effect & Fair valuation	26,190	4,751	NMF
Net cash flow	(87,761)	35,104	NMF
Beginning cash and liquid funds	299,650	264,546	13.3%
Ending cash and liquid funds	211,889	299,650	-29.3%

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# **P&C** insurance business | segment results in 2019



(1) Sources: Insurance State Supervision Service of Georgia. Market shares by earned premium

(2) Motor own damage, motor third party liability insurance.

(3) Contractor's all risks insurance (CAR), Commercial property, Household Property, Machinery breakdowns insurance.

(4) Loan-linked life insurance.

(5) Financial risk, employer's liability, professional indemnity, General third party liability insurance (GTPL), Freight Forwarders' liability (FFL), Household GTPL, Product liability

(6) Cargo, Contractor's Plant And Machinery insurance (CPM), Livestock, Bankers blanket bond insurance (BBB), Directors and officers liability Insurance (D&O),

insurance.

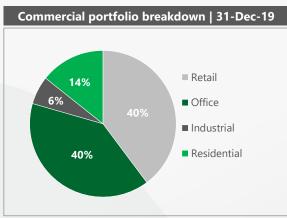
Agro insurance.

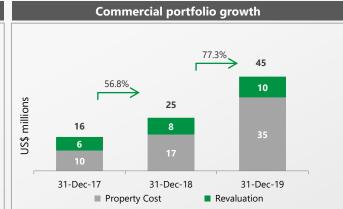
Corporate
Retail

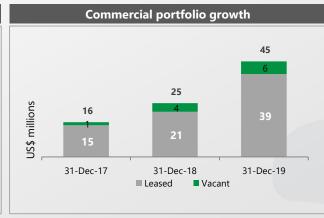
				Well-diversified b	ousiness model		
	Key Segme	ents	Motor <sup>(2)</sup>	Property <sup>(3)</sup>	Credit life <sup>(4)</sup>	Liability <sup>(5)</sup>	Other <sup>(6)</sup>
М	arket size (	3Q19) <sup>(1)</sup>	GEL 105mln	GEL 63mln	GEL 33mln	GEL 30mln	GEL 23mln
Alda	agi market	share (1)	25%	37%	30%	36%	18%
	# of Clien	ts	Corporate – 1,322 Retail – 27,183	Corporate – 993 Retail – 11,049	Retail - 3 channels	Corporate – 984 Retail – 794	Corporate – 973 Retail – 16,143
	Earned premiums, gross	GEL 98.3 mln	2014-2019 CAGR 14% 38% GEL 35.0mln	2014-2019 CAGR 4% 20% GEL 24.6mIn	2014-2019 CAGR <b>29</b> % 0% 100 %	2014-2019 CAGR 14% 22% 78% GEL 11.2mIn	2014-2019 CAGR 28% 40% 60%
Financials FY19	Earned premiums, net	GEL 75.3 mln	2014-2019 CAGR 14% GEL 34.8mln	2014-2019 CAGR 16% 42% 58%	2014-2019 CAGR 32% 0% 100 %	2014-2019 CAGR 18% GEL 7.2mIn	2014-2019 CAGR 24% GEL 8.7mIn
Financia	Underwriting profit, net	GEL 31.8 mln	2014-2019 CAGR 13% 35% GEL 11.1mln	2014-2019 CAGR 3% 39% 61%	2014-2019 CAGR 10% 0% 100 %	2014-2019 CAGR 14% GEL 4.7mIn	2014-2019 CAGR 33% GEL 6.8mIn
	Net profit	GEL 18.3 mln	2014-2019 CAGR 16% 20% SGEL 3.8mIn	2014-2019 CAGR 6% 45% 55%	2014-2019 CAGR 11% 096 100 %	2014-2019 CAGR 20% 50% 50%	2014-2019 CAGR <b>49%</b> GEL 5.3mln
	Loss ratio: 4	42%	Corporate – 60% Retail – 48%	Corporate – 35% Retail – 16%	Retail – 62%	Corporate – 20% Retail – 15%	Corporate – 13% Retail – 0%
Combined ratio: 82%			Corporate – 96% Retail – 89%	Corporate – 81% Retail – 78%	Retail – 84%	Corporate – 75% Retail – 51%	Corporate – 60% Retail – 52%

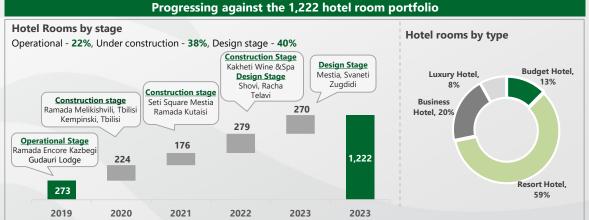
# Hospitality and commercial RE business | commercial portfolio & hotel portfolio highlights

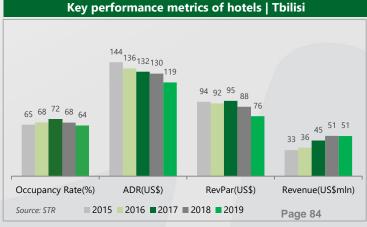












# Housing development business | Overview of completed and on-going projects as of 31 December 2019



# Project name	Total Sq.m. (Net Sellable Area)	Number of apartments	Sq.m. of apartments sold	Number of apartments sold	Number of apartments sold as % of total	apartments	Sq.m. apartments available for sale			Start date (construction)	Actual / Planned Completion date (construction)	Construction progress	Total Sales (US\$ mln)	Recognised as revenue (US\$ mln)	Deferred revenue (US\$ mln)		Land value unlocked (US\$ mln)	Realised & Expected IRR
Completed projects	218,349	2,855	218,196	2,854	100.0%	1	153	20	3,183				250.5	250.4	0.1	0.1	32.9	
1 Chubinashvili Street	9,366	123	9,366	123	100.0%	-	-	-	-	Sep-10	Aug-12	100%	9.9	9.9	-	-	0.9	47%
2 Tamarashvili Street	40,717	525	40,717	525	100.0%	-	-	-	-	May-12	Jun-14	100%	48.9	48.9	-	-	5.4	46%
3 Kazbegi Street	21,937	295	21,937	295	100.0%	-	-	-	-	Dec-13	Feb-16	100%	27.2	27.2		-	3.6	165%
4 Nutsubidze Street	15,757	221	15,757	221	100.0%	-	-	-	-	Dec-13	Sep-15	100%	17.4	17.4	-	-	2.2	58%
5 Tamarashvili Street II	21,023	266	21,023	266	100.0%	-	-	4	476	Jul-14	Jun-16	100%	24.3	24.3	-	-	2.7	71%
6 Moscow avenue	15,053	238	15,053	238	100.0%	-	-	-	-	Sep-14	Jun-16	100%	12.3	12.3	-	-	1.6	31%
7 Skyline	2,614	12	2,614	12	100.0%	-	-	7	1,375	Dec-15	Dec-17	100%	5.4	5.4	-	-	3.1	329%
8 Kartozia Street	58,443	801	58,443	801	100.0%	-	-	-	-	Nov-15	Nov-18	100%	61.1	61.0	0.1	0.1	5.8	37%
9 50 Chavchavadze ave.	6,550	77	6,550	77	100.0%	-	-	5	741	Oct-16	Nov-18	100%	10.9	10.9	-	- /	3.3	27%
10 Kazbegi Street II	26,889	297	26,736	296	99.7%	1	153	4	591	Jun-16	Jun-19	100%	33.0	33.0	-	-	4.3	43%
On-going projects	71,783	1,067	22,901	371	34.8%	696	48,882	-	-				25.8	9.1	16.7	9.1	9.0	
11 10 Melikishvili ave.	2,527	16	2,527	16	100.0%	-	-	-	-	Sep-17	Apr-20	92%	4.4	3.2	1.2	1.2	0.8	101%
12 m3 Saburtalo, Stage I	22,089	391	16,980	301	77.0%	90	5,109	-	-	Jul-19	Sep-21	12%	18.0	5.9	12.1	6.7	2.5	112%
13 m3 Saburtalo, Stage II	47,167	660	3,394	54	8.2%	606	43,773	-	-	Jan-20	May-22	0%	3.4	-	3.4	1.2	5.7	132%
Total	290,132	3,922	241,097	3,225	82.2%	697	49,035	20	3,183				276.3	259.5	16.8	9.2	41.9	

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# Water utility business financial highlights



Income statement								
GEL thousands, unless otherwise noted	FY19	FY18	Change					
Revenue from water supply to legal entities	93,556	92,229	1.4%					
Revenue from water supply to individuals	39,728	39,585	0.4%					
Revenue from electric power sales	20,216	9,052	NMF					
Revenue from technical support	3,562	2,741	30.0%					
Other income	6,392	5,520	15.8%					
Revenue	163,454	149,127	9.6%					
Salaries and benefits	(20,249)	(18,616)	8.8%					
Electricity and transmission costs	(16,810)	(18,695)	-10.1%					
Other operating expenses	(23,995)	(23,407)	2.5%					
Operating expenses	(61,054)	(60,718)	0.6%					
Provisions for doubtful trade receivables	(7,325)	(5,033)	45.5%					
EBITDA	95,075	83,376	14.0%					
EBITDA Margin	58.2%	55.9%	2.3ppts					
Depreciation and amortization	(31,188)	(23,681)	31.7%					
EBIT	63,887	59,695	7.0%					
EBIT Margin	39.1%	40.0%	-0.9ppts					
Net interest expense	(24,184)	(14,086)	71.7%					
Net non-recurring income / (expenses)	1,104	(6,121)	NMF					
Foreign exchange (loss) gain	(7,586)	(4,970)	52.6%					
ЕВТ	33,221	34,518	-3.8%					
Profit	33,221	34,518	-3.8%					

Statement of ca	ash flow			
GEL thousands, unless otherwise noted	FY19	FY18	Change	
Cash received from customers	159,598	144,468	10.5%	
Cash paid to suppliers	(37,452)	(38,906)	-3.7%	
Cash paid to employees	(18,694)	(17,627)	6.1%	
Interest received	2,035	480	NMF	
Taxes paid	(6,514)	(6,829)	-4.6%	
Cash flow from operating activities before maintenance capex	98,973	81,586	21.3%	
Maintenance capex	(22,580)	(22,541)	0.2%	
Operating cash flow	76,393	59,045	29.4%	
Purchase of PPE and intangible assets	(76,234)	(148,453)	-48.6%	
Proceeds from PPE and investment property sale	7,454	2,028	NMF	
CAPEX VAT	8,324	14,801	-43.8%	
Restricted cash in Bank	897	6,533	-86.3%	
Total cash used in investing activities	(59,559)	(125,091)	-52.4%	
Proceeds from borrowings	137,252	71,628	91.6%	
Repayment of borrowings	(88,593)	(738)	NMF	
Interest paid	(25,472)	(20,440)	24.6%	
Dividend paid	(22,000)	(28,840)	-23.7%	
Contributions under share-based payment plan	(4,501)	(2,307)	95.1%	
Total cash flow from financing activities	(3,314)	19,303	NMF	
Effect of exchange rates changes on cash	(652)	(1,507)	-56.7%	
Total cash (outflow)/inflow	12,868	(48,250)	NMF	
Cash, beginning balance	13,713	61,963	-77.9%	
Cash, ending balance	26.581	13.713	93.8%	

Balance sheet							
GEL thousands, unless otherwise noted	FY19	FY18	Change				
Inventories	3,799	3,913	-2.9%				
Trade and other receivables	22,357	19,657	13.7%				
Prepayments	3,703	1,647	NMF				
Other current assets	57	1,901	-97.0%				
Cash and cash equivalents	26,581	13,713	93.8%				
Total current assets	56,497	40,831	38.4%				
Property, plant and equipment	522,702	461,385	13.3%				
Investment Property	8,641	9,865	-12.4%				
Intangible assets	1,954	1,271	53.7%				
Other non-current assets	1,242	1,066	16.5%				
Total non-current assets	534,539	473,587	12.9%				
Total assets	591,036	514,418	14.9%				
Current borrowings	25,954	20,170	28.7%				
Trade and other payables	20,868	24,287	-14.1%				
Other current liabilities	3,463	1,356	NMF				
Total current liabilities	50,285	45,813	9.8%				
Long term borrowings	353,021	300,076	17.6%				
Deferred income	29,333	22,869	28.3%				
Other non-current liabilities	102	22	NMF				
Total non-current liabilities	382,456	322,968	18.4%				
Total liabilities	432,741	368,781	17.3%				
Total equity	158,295	145,637	8.7%				
Total liabilities and equity	591,036	514,418	14.9%				

# Housing development business financial highlights



Income statement							
GEL thousands, unless otherwise noted	FY19	FY18	Change				
Gross profit from apartments sale	7,611	15,882	-52.1%				
Gross profit from construction management	7,601	5,334	42.5%				
Other income	582	157	NMF				
<b>Gross Real Estate Profit</b>	15,794	21,373	-26.1%				
Revaluation of commercial property <sup>1</sup>	-	5,524	NMF				
Operating expenses	(19,260)	(10,903)	76.6%				
EBITDA	(3,466)	15,994	NMF				
Net operating income before non- recurring items	(13,401)	8,391	NMF				
Net non-recurring items	(3,019)	(6,224)	-51.5%				
Profit	(16,796)	2,167	NMF				

Statement of cash flow						
GEL thousands, unless otherwise noted	FY19	FY18	Change			
Proceeds from sales of apartments	51,566	80,692	-36.1%			
Outflows for development	(33,645)	(76,566)	-56.1%			
Net proceeds from construction services	6,751	(207)	NMF			
Cash paid for operating expenses	(20,162)	(14,073)	43.3%			
Income tax paid	(13,458)	-	NMF			
Net cash flows from operating activities	(8,948)	(10,154)	11.9%			
Capital expenditure on investment property and PPE	(1,123)	(13,666)	-91.8%			
Loans issued	(493)	(25)	NMF			
Acquisition of subsidiaries	(10,823)	-	NMF			
Net cash flows used in investing activities	(12,439)	(13,691)	-9.1%			
Net Intersegment loans received/(issued)	(3,867)	37,760	NMF			
Proceeds from debt securities issued	105,660	-	NMF			
Repayment of debt securities issued	(74,143)	-	NMF			
Contributions under share-based payment plan	(997)	(1,280)	-22.1%			
Proceeds from borrowings	32,065	41,615	-22.9%			
Repayment of borrowings	(5,935)	(42,465)	-86.0%			
Interest paid	(13,850)	(9,035)	53.3%			
Cash paid for lease liabilities	(1,736)	-	NMF			
Dividend paid	(10,000)	(10,000)	NMF			
Net cash flows from financing activities	27,197	16,595	63.9%			
Exchange (losses)/gains on cash equivalents	(675)	(2,342)	-71.2%			
Total cash inflow/(outflow) <sup>2</sup>	5,135	(9,592)	NMF			
Cash, beginning balance	10,467	20,059	-47.8%			
Cash, ending balance	15,602	10,467	49.1%			

Balance sheet								
GEL thousands, unless otherwise noted	Dec-19	Dec-18	Change					
Cash and cash equivalents	13,695	8,833	55.0%					
Amounts due from credit institutions	1,907	1,634	16.7%					
Investment securities	909	512	77.5%					
Accounts receivable and other loans	15,773	6,063	NMF					
Prepayments	45,539	33,976	34.0%					
Inventories	97,075	102,923	-5.7%					
Investment property	1,640	52,603	-96.9%					
Land bank	1,552	8,722	-82.2%					
Commercial real estate	88	43,881	-99.8%					
Property and equipment	20,669	8,232	NMF					
Other assets	26,528	33,833	-21.6%					
Total assets	223,735	248,609	-10.0%					
Amounts due to credit institutions	75,368	46,069	63.6%					
Debt securities issued	101,065	67,697	49.3%					
Deferred income	27,792	23,295	19.3%					
Other liabilities	24,167	46,175	-47.7%					
Total liabilities	228,392	183,236	24.6%					
Total equity	(4,657)	65,373	NMF					
Total liabilities and equity	223,735	248,609	-10.0%					

<sup>(1)</sup> Value created on commercial property.

<sup>(2)</sup> Net cash flow includes amounts due from credit institutions.

# **P&C** insurance business financial highlights



Income state	ement			Statement of cash flow				Balance sheet				
GEL thousands, unless otherwise noted	FY19	FY18	Change	GEL thousands, unless otherwise noted	FY19	FY18	Change	GEL thousands, unless otherwise noted	Dec-19	Dec-18	change	
Gross premiums written	101,875	90,598	12.4%	Insurance premium received	86,969	81,142	7.2%	Cash and cash equivalents	3,421	11,103	-69.2%	
Earned premiums, gross	98,350	90,404	8.8%	Reinsurance premium paid	(12,801)	(15,075)	-15.1%	Amounts due from credit institutions	32,574	23,456	38.9%	
Earned premiums, net	75,339	67,488	11.6%	Insurance benefits and claims paid	(35,597)	(32,181)	10.6%	Investment securities	7,109	4,408	61.3%	
Insurance claims expenses, gross	(88,632)	(28,517)	NMF	Reinsurance claims received	6,072	8,318	-27.0%	Insurance premiums receivable, net	36,730	31,442	16.8%	
Insurance claims expenses, net	(31,310)	(25,748)	21.6%	Acquisition costs paid	(8,865)	(7,224)	22.7%	Ceded share of technical provisions	64,706	16,928	NMF	
Acquisition costs, net	(12,212)	(9,520)	28.3%	Salaries and benefits paid	(11,195)	(11,494)	-2.6%	PPE and intangible assets, net	14,448	9,594	50.6%	
Net underwriting profit	31,817	32,220	-1.3%	Interest received	2,723	3,018	-9.8%	Goodwill	13,062	13,062	NMF	
Investment income	7,640	3,539	NMF	Net other operating exepnses paid	(4,233)	(2,830)	49.6%	Deferred acquisition costs	3,812	3,324	14.7%	
Net fee and commission income	129	449	-71.3%	Income tax paid	(3,552)	(2,734)	29.9%	Pension fund assets	4,868	18,931	-74.3%	
Net investment profit	7,769	3,988	94.8%	Net cash flows from operating activities	19,521	20,940	-6.8%	Other assets	19,544	13,462	45.2%	
Salaries and employee benefits	(11,385)	(9,867)	15.4%	Purchase of property and equipment	(357)	(1,023)	-65.1%	Total assets	200,274	145,710	37.4%	
Selling, general and administrative expenses	(5,239)	(4,044)	29.5%	Purchase of intangible assets	(1,615)	(1,444)	11.8%	Gross technical provisions	100,886	45,664	NMF	
Depreciation & Amortisation	(2,174)	(1,023)	NMF	Loan Issued	(25,946)	(22,143)	17.2%	Other insurance liabilities	15,714	16,101	-2.4%	
Impairment charges	(478)	(1,536)	-68.9%	Proceeds from repayment of loan issued	21,206	18,150	16.8%	Current income tax liabilities	376	588	-36.1%	
Net other operating income	932	848	9.9%	Proceeds from / (Placement of) bank deposits	(7,106)	2,664	NMF	Pension benefit obligations	4,868	18,932	-74.3%	
Operating profit	21,242	20,586	3.2%	Purchase of available-for-sale assets/ Deposits	1,099	(111)	NMF	Other Liabilities	15,819	8,287	90.9%	
Foreign exchange (loss) / gain	(39)	138	NMF	Net cash flows from used in investing activities	(12,719)	(3,907)	NMF	Total liabilities	137,663	89,572	53.7%	
Interest expense	(208)	-	NMF	Dividend Paid	(12,034)	(10,000)	20.3%	Total equity	62,611	56,138	11.5%	
Non-recurring expenses	-	(652)	NMF	Purchase of treasury shares	(927)	-	NMF	Total liabilities and equity	200,274	145,710	37.4%	
Pre-tax profit	20,995	20,072	4.6%	Cash paid for lease liabilities	(1,469)	-	NMF					
Income tax expense	(2,670)	(2,990)	-10.7%	Net cash flows from financing activities	(14,430)	(10,000)	44.3%					
Net profit	18,325	17,082	7.3%	Effect of exchange rates changes on cash and cash equivalents	(54)	(115)	-53.0%					
				Total cash inflow/(outflow)	(7,682)	6,918	NMF					
				Cash and cash equivalents, beginning	11,103	4,185	NMF					
				Cash and cash equivalents, ending	3,421	11,103	-69.2%					

# Renewable energy business financial highlights



Income sta	tement			Statement of cash flow			
GEL thousands, unless otherwise noted	FY19	FY18	Change	GEL thousands, unless otherwise noted	FY19	FY18	Change
Revenue from electricity sales	6,124	-	NMF	Cash receipt from customers	6,478	-	NMF
Other revenue	10,047	-	NMF	Cash paid to suppliers	(2,384)	(630)	NMF
Total Revenue	16,171	-	NMF	Cash paid to employees	(645)	(209)	NMF
Salaries and benefits	(582)	(302)	91.9%	Interest received	244	143	70.6%
Electricity and transmission costs	(108)	-	NMF	Taxes paid	(909)	-	NMF
Other operating expenses	(2,391)	(467)	NMF	Cash flow from operating activities	2,784	(696)	NMF
<b>Total Operating Expenses</b>	(3,081)	(769)	NMF	Purchase of PPE and intangible assets	(32,908)	(68,258)	-51.8%
EBITDA	13,090	(769)	NMF	VAT return	3,521	5,963	-41.0%
EBIT	9,726	(1,121)	NMF	Loans issued	(124)	-	NMF
Net interest expense	(7,594)	129	NMF	Acquisition of subsidiaries	(88,015)	-	NMF
Non-recurring expenses	(807)	577	NMF	Total cash flow used in investing activities	(117,526)	(62,295)	88.7%
Foreign exchange (losses) gains	2,305	(401)	NMF	Proceeds from borrowings	171,767	55,495	NMF
Profit before income tax	3,630	(816)	NMF	Repayment of borrowings	(74,382)	-	NMF
Net Profit	3,630	(816)	NMF	Interest paid	(3,646)	-	NMF
Attributable to:				Capital increase	46,466	7,733	NMF
– shareholders of the Group	2,815	(530)	NMF	Total cash flow used in financing activities	140,205	63,228	NMF
– non-controlling interests	815	(286)	NMF	Exchange (losses)/gains on cash equivalents	1,403	(147)	NMF
				Total cash inflow/(outflow)	26,866	90	NMF
				Cash, beginning balance	8,388	8,298	1.1%
				Cash, ending balance	35,254	8,388	NMF

Balance sheet							
GEL thousands, unless otherwise noted	Dec-19	Dec-18	Change				
Total current assets	89,065	11,895	NMF				
Property, plant and equipment	340,035	114,645	NMF				
Other non-current assets	12,384	42,764	-71.0%				
Total non-current assets	352,419	157,409	NMF				
Total assets	441,484	169,304	NMF				
Total current liabilities	31,562	6,658	NMF				
Long term borrowings	258,250	66,458	NMF				
Other non-current liabilities	2,175	2,029	7.2%				
Total non-current liabilities	260,425	68,487	NMF				
Total liabilities	291,987	75,145	NMF				
Total equity attributable to shareholders of the Group	113,000	61,203	84.6%				
Non-controlling interest	36,497	32,956	10.7%				
Total equity	149,497	94,159	58.8%				
Total liabilities and equity	441,484	169,304	NMF				

# **Hospitality & Commercial RE business financial highlights**



## **Income statement**

GEL thousands, unless otherwise noted	FY19	FY18	Change
Revenue from operating lease	8,903	5,467	62.9%
Gross profit from operating leases	6,458	4,588	40.8%
Revenue from hospitality services	7,009	5,151	36.1%
Gross profit from hospitality services	1,827	1,945	-6.1%
Other income	-	228	NMF
<b>Gross Real Estate Profit</b>	8,285	6,761	22.5%
Revaluation on commercial property <sup>1</sup>	21,676	27,621	-21.5%
Operating expenses	(5,216)	(3,520)	48.2%
EBITDA	24,745	30,862	-19.8%
Net operating income before non- recurring items	15,823	27,056	-41.5%
Net non-recurring items	-	(1,339)	NMF
Profit before income tax	15,823	25,717	-38.5%
Profit	15,823	25,717	-38.5%

## Statement of cash flow

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GEL thousands, unless otherwise noted	FY19	FY18	Change
Net proceeds from rent generating assets	6,087	5,414	12.4%
Net proceeds from hospitality services	1,876	2,295	-18.3%
Other operating expenses paid	(4,707)	(2,039)	NMF
Net cash flows from operating activities	3,256	5,670	-42.6%
Acquisition of investment property	(29,197)	(53,475)	-45.4%
Capital expenditure on investment property	(62,200)	(27,525)	NMF
VAT return	5,862	8,574	-31.6%
Loans issued	443	(7,018)	NMF
Acquisition of subsidiaries	(15,169)	-	NMF
Net cash flows used in investing activities	(100,261)	(79,444)	26.2%
Proceeds from preferred stock issued	36,434	32,914	10.7%
Proceeds from debt securities issued	59,964	19,609	NMF
Contributions under share-based payment plan	(162)	(82)	97.6%
Proceeds from borrowings	105,289	95,797	9.9%
Repayment of borrowings	(102,010)	(19,400)	NMF
Net intragroup loans (repaid) / received	3,867	(37,760)	NMF
Interest paid	(15,592)	(3,343)	NMF
Net cash flows from financing activities	87,790	87,735	0.1%
Effect of exchange rate changes on cash and cash equivalents	(156)	(151)	3.3%
Total cash inflow/(outflow) <sup>2</sup>	(9,371)	13,810	NMF
Cash, beginning balance	28,616	14,806	93.3%
Cash, ending balance	19,245	28,616	-32.7%

## **Balance sheet**

GEL thousands, unless otherwise noted	Dec-19	Dec-18	Change
Cash and cash equivalents	19,245	28,615	-32.7%
Prepayments	24,031	15,713	52.9%
Investment property	401,216	225,343	78.0%
Land bank	69,693	37,459	86.1%
Commercial real estate	331,523	187,884	76.5%
Property and equipment	5,919	172	NMF
Goodwill	1,787	-	NMF
Other assets	10,086	24,990	-59.6%
Total assets	462,284	294,833	56.8%
Borrowings	110,889	104,557	6.1%
Debt securities issued	85,519	19,609	NMF
Other liabilities	17,379	10,828	60.5%
Total liabilities	213,787	134,994	58.4%
Total equity attributable to shareholders of the Group	247,817	149,078	66.2%
Non-controlling interest	680	10,761	-93.7%
Total equity	248,497	159,839	55.5%
Total liabilities and equity	462,284	294,833	56.8%

<sup>(1)</sup> Value created on commercial property.

<sup>(2)</sup> Net cash flow includes amounts due from credit institutions.

# **Beverages business financial highlights**

Depreciation and amortization

Net interest income/expense

(Loss) profit before income tax

Net non-recurring items

(Loss) Profit

(16,327)

(12,856)

(25,717)

(55,896)

(55,896)

(11,882)

(7,085)

(1,886)

(29,173)

(29,173)

37.4% 81.5%

NMF

91.6%

91.6%



										0/11/11/	
Income statement				Balance sheet (Wine business)				Balance sheet (Beer business)			
GEL thousands, unless otherwise noted	FY19	FY18	Change	GEL thousands, unless otherwise noted	Dec-19	Dec-18	change	GEL thousands, unless otherwise noted	Dec-19	Dec-18	change
Wine Business	45,115	31,104	45.0%	Cash and cash equivalents	5,230	8,380	-37.6%	Cash and cash equivalents	2,543	1,244	NMF
Beer Business	55,901	29,288	90.9%	Amounts due from financial institutions	994	930	6.9%	Amounts due from financial institutions	-	8	NMF
Distribution Business	23,689	15,822	49.7%	Accounts Receivable	14,269	12,409	15.0%	Accounts Receivable	7,912	2,161	NMF
Revenue	124,705	76,214	63.6%	Prepayments & Other Assets	2,748	985	NMF	Prepayments & Other Assets	4,489	4,998	-10.2%
Wine Business	(23,553)	(15,199)	55.0%	Inventory	28,174	18,979	48.4%	Inventory	12,113	6,618	83.0%
Beer Business	(38,271)	(19,190)	99.4%	Intangible Assets, Net	270	333	-18.9%	Intangible Assets, Net	8,722	631	NMF
Distribution Business	(18,525)	(12,571)	47.4%	Goodwill	10,803	3,136	NMF	Goodwill	2,226	2,226	NMF
COGS	(80,349)	(46,960)	71.1%	Property and Equipment, Net	57,138	32,233	77.3%	Property and Equipment, Net	70,249	98,267	-28.5%
Gross Profit	44,356	29,254	51.6%	Total Assets	119,626	77,385	54.6%	Total Assets	108,254	116,153	-6.8%
Gross Profit Margin	35.6%	38.4%	-2.8ppts	Accounts Payable	4,342	5,894	-26.3%	Accounts Payable	10,491	9,530	10.1%
Salaries and other employee benefits	(21,598)	(14,195)	52.2%	Borrowings	49,373	49,857	-1.0%	Borrowings	88,973	68,096	30.7%
Sales and marketing expenses	(4,178)	(6,426)	-35.0%	Other Current Liabilities	4,188	3,658	14.5%	Other Current Liabilities	2,933	2,310	27.0%
General and administrative expenses	(8,268)	(7,913)	4.5%	Total Liabilities	57,903	59,409	-2.5%	Total Liabilities	102,397	79,936	28.1%
Distribution expenses	(6,749)	(4,883)	38.2%	Total equity	61,723	17,976	NMF	Total equity	5,857	36,217	-83.8%
Other operating expenses	(1,141)	(2,278)	-49.9%	Total liabilities and equity	119,626	77,385	54.6%	Total liabilities and equity	108,254	116,153	-6.8%
EBITDA	2,422	(6,441)	NMF								
wine EBITDA	8,731	7,151	22.1%								
beer EBITDA	(6,450)	(13,754)	-53.1%								
distribution EBITDA	335	625	-46.4%								
Net foreign currency gain (loss)	(3,418)	(1,879)	81.9%								

# **Beverages business financial highlights (cont'd)**



Statement of cash flow (Wine	busine	ess)	
GEL thousands, unless otherwise noted	FY19	FY18	Change
Cash received from customers	46,073	32,515	41.7%
Cash paid to suppliers	(21,051)	(18,161)	15.9%
Cash paid to employees	(6,522)	(3,769)	73.0%
Cash paid for operating expenses	(11,433)	(7,495)	52.5%
Interest received	-	127	NMF
Taxes paid	(4,312)	(3,119)	38.2%
Net cash flows from operating activities	2,755	98	NMF
Acquisition of Subsidiaries	(32,918)	(21,674)	51.9%
Purchase of Property, Plant and Equipment	(6,278)	(641)	NMF
Loans Issued	-	(467)	NMF
Cash inflow from restricted cash account	-	4,432	NMF
Net cash flows from used in investing activities	(39,196)	(18,350)	NMF
Proceeds from borrowings	52,845	40,089	31.8%
Repayments of borrowings	(36,320)	(15,803)	NMF
Interest paid	(2,735)	(1,470)	86.1%
Capital increase	19,643	432	NMF
Cash paid for lease liabilities	(356)	-	NMF
Net cash flows from financing activities	33,077	23,248	42.3%
Effect of exchange rates changes on cash and cash equivalents	214	(101)	NMF
Total cash inflow/(outflow)	(3,150)	4,895	NMF
Cash and cash equivalents, beginning	8,380	3,485	NMF
Cash and cash equivalents, ending	5,230	8,380	-37.6%

Statement of cash flow (Beer business)						
GEL thousands, unless otherwise noted	FY19	FY18	Change			
Proceeds from sales	60,003	44,710	34.2%			
Cash outflows for inventory	(29,319)	(18,941)	54.8%			
Transportation Cost	(3,229)	(1,772)	82.2%			
Sales and Marketing Expenses	(7,086)	(7,371)	-3.9%			
Operating Expenses	(34,358)	(30,472)	12.8%			
Net cash flows from operating activities	(13,989)	(13,846)	1.0%			
Cash outflows for purchase of Property, plant and equipment	(18,614)	(10,043)	85.3%			
Net cash flows used in investing activities	(18,614)	(10,043)	85.3%			
Proceeds from borrowings	95,019	9,200	NMF			
Repayment of borrowings	(68,658)	(1,216)	NMF			
Interest paid	(6,733)	(2,082)	NMF			
Issue of share capital	15,143	6,924	NMF			
Cash paid for lease liabilities	(486)	-	NMF			
Net cash flows from financing activities	34,285	12,826	NMF			
Effect of exchange rate changes on cash and cash equivalents	(383)	(695)	-44.9%			
Total cash inflow/(outflow)	1,299	(11,758)	NMF			
Cash and cash equivalents at beginning of period	1,244	13,002	-90.4%			
Cash and cash equivalents at end of period	2,543	1,244	NMF			

# Periodic technical inspection business financial highlights



Income :	Stat				
GEL thousands, unless otherwise noted	2H19	1H19	Change	FY19	GEL thousands, unless otherwise n
Revenue	7,613	5,304	43.5%	12,917	Operating revenue received
Costs of services	(2,111)	(2,281)	-7.5%	(4,392)	Salaries and benefits paid
Gross profit	5,502	3,023	82.0%	8,525	Operating expenses paid
Salaries and other employee benefits	(1,513)	(955)	58.4%	(2,468)	Net cash flows from operating
Selling, general administrative expenses	(1,289)	(1,427)	-9.7%	(2,716)	Purchase of property and equipm
Net other operating income / (expenses)	(51)	(28)	82.1%	(79)	Purchase of intangible assets
Total operating expenses	(2,853)	(2,410)	18.4%	(5,263)	Loan Issued
EBITDA	2,649	613	NMF	3,262	Net cash flows from investing a
Depreciation expense	(882)	(644)	37.0%	(1,526)	Proceeds from borrowings
Amortization expense	(466)	(356)	30.9%	(822)	Repayment of borrowings
Interest expense	(2,649)	(2,409)	10.0%	(5,058)	Interest paid
Foreign exchange gain / (loss)	(487)	(210)	NMF	(697)	Issue of ordinary shares
Non-recurring income / (costs)	-	(315)	NMF	(315)	Repayment of lease liabilities
Net profit	(1,835)	(3,321)	-44.7%	(5,156)	Interest paid on lease liabilities
					Net seek flavor from financian a

Statement of cash flow								
GEL thousands, unless otherwise noted	2H19	1H19	Change	FY19				
Operating revenue received	7,785	5,237	48.7%	13,022				
Salaries and benefits paid	(3,011)	(2,600)	15.8%	(5,611)				
Operating expenses paid	(1,867)	(2,620)	-28.7%	(4,487)				
Net cash flows from operating activities	2,907	17	NMF	2,924				
Purchase of property and equipment	(1,347)	(12,509)	-89.2%	(13,856)				
Purchase of intangible assets	(23)	(1,219)	-98.1%	(1,242)				
Loan Issued	-	22	NMF	22				
Net cash flows from investing activities	(1,370)	(13,706)	-90.0%	(15,076)				
Proceeds from borrowings	6,045	39,238	-84.6%	45,283				
Repayment of borrowings	(4,855)	(28,366)	-82.9%	(33,221)				
Interest paid	(2,339)	(2,131)	9.8%	(4,470)				
Issue of ordinary shares	-	5,000	NMF	5,000				
Repayment of lease liabilities	(47)	(38)	23.7%	(85)				
Interest paid on lease liabilities	(59)	(54)	9.3%	(113)				
Net cash flows from financing activities	(1,255)	13,649	NMF	12,394				
Effect of exchange rates changes on cash and cash equivalents	(361)	(15)	NMF	(376)				
Net increase in cash and cash equivalents	(79)	(55)	43.6%	(134)				
Cash and cash equivalents, beginning	174	229	-24.0%	229				
Cash and cash equivalents, ending	95	174	-45.4%	95				

Balance sheet	
GEL thousands, unless otherwise noted	Dec-19
Cash and cash equivalents	95
Accounts receivable	446
Premises and equipment, net	42,480
Intangible assets, net	8,202
Prepayments	1,101
Other Assets	1,525
Total assets	53,849
Borrowings	50,895
Finance lease liability	2,280
Accounts payable	34
Other Liabilities	2,006
Total liabilities	55,215
Share capital - ordinary shares	4,999
Retained earnings	(1,326)
Net profit	(5,156)
Total equity	(1,483)
Non-controlling interest	117
Total liabilities and equity	53,849

# **Glossary**



- Combined ratio equals sum of the loss ratio and the expense ratio.
- **EBITDA** earnings before interest, taxes, non-recurring items, FX gain/losses and depreciation and amortization; The Group has presented these figures in this document because management uses EBITDA as a tool to measure the Group's operational performance and the profitability of its operations. The Group considers EBITDA to be an important indicator of its representative recurring operations.
- **EV** enterprise value.
- Expense ratio in P&C Insurance equals sum of acquisition costs and operating expenses divided by net earned premiums.
- GCAP refers to the aggregation of stand-alone Georgia Capital PLC and stand-alone JSC Georgia Capital accounts.
- Georgia Capital and "the Group" refer to Georgia Capital PLC and its portfolio companies as a whole.
- IRR for portfolio companies is calculated based on a) historical contributions to the portfolio company less b) dividends received and c) market / fair value of the portfolio company at 30 September 2019.
- Liquid assets & loans issued include cash, marketable debt securities and issued short-term loans.
- Loss ratio equals net insurance claims expense divided by net earned premiums.
- LTM last twelve months.
- MOIC Multiple of Capital Invested is calculated as follows: i) the numerator is the cash and non-cash inflows from dividends and sell-downs plus fair value of investment at reporting date ii) the denominator is the gross investment amount.
- NAV Net Asset Value, represents the net value of an entity and is calculated as the total value of the entity's assets minus the total value of its liabilities.
- Net investment gross investments less capital returns (dividends and sell-downs).
- NMF not meaningful.
- NOI net operating income.
- NTM next twelve months
- **Realised MOIC** realised Multiple of Capital Invested is calculated as follows: i) the numerator is the cash and non-cash inflows from dividends and sell-downs ii) the denominator is the gross investment amount.
- RevPAR revenue per available room.
- **ROAE** return on average total equity (ROAE) equals profit for the period attributable to shareholders divided by monthly average equity attributable to shareholders of the business for the same period for BoG and P&C Insurance.
- ROIC return on invested capital is calculated as EBITDA less depreciation, divided by aggregate amount of total equity and borrowed funds.
- Investments equity capital contribution
- WPP Wind power plant
- HPP Hydro power plant
- PPA Power purchase agreement

# **Company information**



## Georgia Capital PLC

Registered Address 84 Brook Street London W1K 5EH United Kingdom

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Registered under number 10852406 in England and Wales

## Stock Listing

London Stock Exchange PLC's Main Market for listed securities Ticker: "CGEO.LN"

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Please note that Investor Centre is a free, secure online service run by our Registrar, Computershare, giving you convenient access to information on your shareholdings.

Investor Centre Web Address - <a href="https://www.investorcentre.co.uk">www.investorcentre.co.uk</a>.

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## **Share price information**

Shareholders can access both the latest and historical prices via the website <a href="https://www.georgiacapital.ge">www.georgiacapital.ge</a>

